



## Our first care is your health care

ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM

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November 30, 2012

Jessica L. Schubel, MPH
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Dear Ms. Schubel:

In accordance with Special Term and Condition paragraph 26, enclosed please find the Quarterly Progress Report for July 1, 2012 through September 31, 2012, which also includes the Quarterly Budget Neutrality Tracking Schedule, the Quarterly Quality Initiative, and Arizona Medicaid Administrative Claiming Random Moment Time Study results.

If you have any questions about the enclosed report, please contact Theresa Gonzales at (602) 417- 4732.

Sincerely,

Monica Coury Assistant Director

AHCCCS Office of Intergovernmental Relations

Enclosure

cc: Cheryl Young Hee Young Ansell

Susan Ruiz

## AHCCCS Quarterly Report July 1, 2012 through September 31, 2012

## **TITLE**

Arizona Health Care Cost Containment System – AHCCCS A Statewide Approach to Cost Effective Health Care Financing

Section 1115 Quarterly Report Demonstration Year: 30

Federal Fiscal Quarter: 4<sup>th</sup> (July 1, 2012 – September 31, 2012)

## INTRODUCTION

As written in Special Terms and Conditions, paragraph 26, the State submits quarterly progress reports to CMS. Quarterly reports inform CMS of significant demonstration activity from the time of approval through completion of the Demonstration.

## **ENROLLMENT INFORMATION**

EMICE EMILIATE INTO			
Population Groups (as hard-coded in the CMS 64)	Number Enrollees (to date)	Number Voluntarily Disenrolled-Current Qtr	Number Involuntarily Disenrolled-Current Qtr
Acute AFDC/SOBRA	1,134,440	1,664	429, 951
Acute SSI	167,522	108	19,369
Acute AC/MED	116,605	115	32,290
Family Planning	5,063	4	1,923
LTC DD	25,236	26	1,751
LTC EPD	30,326	43	3,609
Non-Waiver	31, 339	250	7,933
TOTAL	1,510,531	2,210	496,826

State Reported Enrollment in the Demonstration (as requested)	Current Enrollees
Title XIX funded State Plan <sup>1</sup>	1,128,783
Title XXI funded State Plan <sup>2</sup>	8,916
Title XIX funded Expansion <sup>3</sup>	0
Title XXI funded Expansion <sup>4</sup>	0
DSH Funded Expansion	
Other Expansion	
Pharmacy Only	
Family Planning Only <sup>5</sup>	4,516
Current Enrollment as of 10/01/12	1,142,215

## **Outreach/Innovative Activities:**

AHCCCS continues to lack the resources to provide education and partnership activities in the community.

<sup>4</sup> AHCCCS for Parents

<sup>&</sup>lt;sup>1</sup> SSI, 1931 Families and Children, 1931 Related, TMA, SOBRA child and pregnant, ALTCS, FTW, QMB, BCCP, SLMB, QI-1

<sup>&</sup>lt;sup>2</sup> KidsCare

<sup>3</sup> MI/MN

<sup>&</sup>lt;sup>5</sup> Represents point-in-time enrollment as of 10/1/12

## **Operational/Policy Developments/Issues:**

## Waiver Update

On April 6, 2012, CMS approved two new programs critical to Arizona's net healthcare delivery system. The Safety Net Care Pool utilizes funding from political subdivisions to draw down federal matching dollars. Monies in the Safety Net Care Pool will be used to offset the cost of uncompensated care in participating hospitals. Additionally, funding from the Safety Net Care Pool will be utilized to provide coverage for approximately 21,700 children between 100%-175% FPL under the newly established KidsCare II program. Beginning July 25, 2012, all applications were considered for eligibility in the KidsCare II program, so children no longer needed to be on the KidsCare wait list. KidsCare II reached its funding capacity the week of September 3, 2012 and was frozen.

The Waiver amendment which sought to update Arizona's disproportionate share funding as Exhibit 3 to Attachment D was approved by CMS on July 20, 2012.

The waiver amendment to CMS create a specialty health plan for families with children with special health care needs that would manage care for both medical and CRS conditions is still pending with CMS.

The waiver amendment to establish a tax on the nursing facilities within the state beginning October 1, 2012 is still pending with CMS.

On September 18, 2012, AHCCCS posted a draft waiver amendment on its website for public review and comment to request from CMS continued authority to cover Childless Adults with enhanced federal matching funds.

## State Plan Update

During this quarter, Arizona submitted the following State Plan Amendments (SPAs) to CMS:

- SPA #12-009 updates the State Plan for the service period July 1, 2012 through June 30, 2013 for Graduate Medical Education programs.
- SPA #12-008 updates the State Plan to describe the Nursing Facility Tax and Supplemental Payment structure for Nursing Facilities.
- SPA #12-007 updates the State Plan regarding Outliers beginning October 1, 2012.
- SPA #12-006 A-D updates the State Plan to continue reimbursement rates for Inpatient, Outpatient, Other Providers and Nursing Facilities.

The following SPAs are still pending before CMS:

- SPA #12-005 updates the State Plan to include pages that describe reimbursement for transportation services.
- SPA #12-001 updates the State Plan regarding the description of certain services.
- SPA #11-018 updates the State Plan regarding the effective dates for FFS rates.
- SPA #11-017B updates the State Plan for GME payments.
- SPA #11-001D updates the State Plan for GME payments.

In addition, the following 2011 and 2012 State Plan Amendments were approved during this quarter:

- SPA #12-003A updates the State Plan to reflect a five encounter/visit per day limit.
- SPA #11-001C updates the State Plan for the service period of July 1, 2010 through June 30, 2011 for Graduate Medical Education programs.
- SPA #11-016 updates the State Plan to include standards of payment for healthcare acquired conditions.

## Legislative Update

The Legislature was not in session during this quarter.

### **Consumer Issues:**

In support of the quarterly report to CMS, presented below is a summary of complaint issues received in the Office of Client Advocacy for the quarter July 2012 – September 2012.

Tables summarizing quarter July 2012 – September 2012 Office of Client Advocacy (OCA) complaints:

**Complaint Issues and Their Frequency** 

Table 1 Complaint Issue	July	August	September	Total
ALTCS	8	5	8	21
Can't get coverage (eligibility issues)	176	160	175	511
Caregiver issues	1	0	0	1
Credentialing	0	0	0	0
DES	120	146	104	370
Equipment	4	10	2	16
Fraud	0	0	0	0
Good customer service	0	0	0	0
Information	70	104	61	235
Lack of documentation	0	0	0	0
Lack of providers	5	9	5	19
Malfunctioning equipment	0	0	0	0
Medicare	45	33	31	109
Medicare Part D	1	0	1	2
Member reimbursement	3	10	3	16
Misconduct	0	0	0	0
No notification	0	0	0	0
No Payment	0	0	0	0
Nursing home POS	0	0	0	0
Optical coverage	1	2	1	4
Over income	0	2	0	2

Paying bills	16	12	11	39
Policy	1	3	0	4
Poor customer service	0	1	2	3
Prescription	67	87	74	228
Prescription denial	0	0	0	0
Process	0	0	0	0
Surgical procedures	0	0	0	0
Termination of Coverage	2	0	1	3

Table 2 Issue Originator	July	August	September	TOTAL
Applicant, Member or	181	222	145	548
Representative				
CMS	4	0	3	7
Governor's Office	22	20	15	57
Ombudsmen/Advocates/Other	8	10	14	32
Agencies				
Senate & House	14	19	8	32

**Note:** Table 1-2 data fields are obtained from the OCA logs, the Member Services phone line and e-mails sent to MyAHCCCS.com website.

## **Quality Assurance/Monitoring Activity:**

Attached is a description of AHCCCS' Quality Assurance/Monitoring Activities during the quarter. The attachment also includes updates on implementation of the AHCCCS Quality Assessment and Performance Improvement Strategy, in accordance with Balanced Budget Act (BBA) requirements.

## **Employer Sponsored Insurance Issues:**

AHCCCS received CMS approval on October 2, 2008, to implement the ESI program. AHCCCS implemented the program on December 1, 2008 and began sending out information to families with children approved for KidsCare who have access to employer sponsored health insurance. As of 9/30/2012, there were three (3) families enrolled in the ESI program.

## **Family Planning Extension Program (FPEP):**

AHCCCS monitors utilization of family planning services by women who are covered under the Family Planning Extension Program (FPEP) and enrolled with Acute-care health plans quarterly, as well as on an annual basis. Quarterly data are reported to allow at least three months lag time for collection of encounters for the quarter being reported; thus, data reported below are for the quarter ending June 30, 2012. It should be noted that Contractors have up to eight months to submit encounters to AHCCCS, and the actual rate of utilization may be higher.

## Quarterly Analysis:

AHCCCS enrollment data show that 4,724 unduplicated recipients were enrolled with Acute-care Contractors under the FPEP (contract type Q) during the quarter; a relative change of -1.8 percent from the previous quarter. Data has been verified by the system analysts and is comparable to the financial data reports that trend member enrollment by program.

Service data show that 660 women, or 13.9 percent of those enrolled in the FPEP, utilized a family planning service during the quarter based on encounters for services received. This compares with 831 women (17.3 percent) in the previous quarter.

Women utilizing services under the FPEP used an average of 2.09 services during the quarter; down from 2.5 services in the previous quarter. As expected, the majority of utilizers (80.9 percent) were in the age range of 21 to 39 years old, with an additional 16.2 percent in the 18- to 20-year-old age range. These results are similar to results of the previous quarter; there was not a statistically significant change in the participation or utilization rates.

## **Innovative Activities:**

Since implementation of the public online application screens for Medicaid and CHIP, as well as Food Stamps and Cash Assistance, public use of Arizona's web-based application for enrollment-Health-e-Arizona, has steadily grown. Increased use of this online application improves efficiency and reduces customer traffic in eligibility offices.

There were 144,030 total Health-e-Arizona applications submitted during the reporting period, including renewal and initial applications. Of this 24,568 applications were submitted by Community Partners and 119,462 by public users.

AHCCCS also has a member website, <a href="www.myahcccs.com">www.myahcccs.com</a>, which provides information regarding current and past eligibility and enrollment information. Myahcccs.com offers services like changing an address, paying monthly premiums and changing health plans annually. As of September 31, 2012, there were 371,880 members registered to the website.

#### **Enclosures/Attachments:**

Attached you will find the Budget Neutrality Tracking Schedule and the Quality Assurance/Monitoring Activities, including the CRS update for the quarter. Beginning during the October- December, 2010 quarter, AHCCCS will submit quarterly summary reports for the Arizona Medicaid Administrative Claiming (MAC) Random Moment Time Study (RMTS) results as part of the ongoing quarterly reporting by AHCCCS to CMS.

#### **State Contact(s):**

Monica Coury 801 E. Jefferson St., MD- 4200 Phoenix, AZ 85034 (602) 417-4534

#### **Date Submitted to CMS:**

November 30, 2012



Arizona Health Care Cost Containment System

## Attachment II to the **SECTION 1115 QUARTERLY REPORT**

## **QUALITY ASSURANCE/MONITORING ACTIVITY**

## **Demonstration/Quarter Reporting Period**

Demonstration Year: 29 Federal Fiscal Quarter: 4/2012 (07/12– 09/12)

#### INTRODUCTION

This report describes the Arizona Health Care Cost Containment System (AHCCS) quality assurance/monitoring activities that took place during the quarter, as required in STC 34 of the State's Section 1115 Waiver. This report also includes updates related to AHCCCS's Quality Assessment and Performance Improvement Strategy, in accordance with Balanced Budget Act (BBA) requirements.

The AHCCCS Division of Health Care Management (DHCM) is responsible for directly overseeing the quality of health care services provided to members enrolled with managed care organizations, including services received from the Arizona Department of Health Services (ADHS) through benefit carve outs. DHCM is also responsible for the administrative and financial functions of the contracted health plans (Contractors). DHCM, in conjunction with other AHCCCS Divisions, sister agencies, and community partners, continually focuses on the provision of "comprehensive, quality health care for those in need", as delineated in the Agency mission.

The following sections provide an update on the State's progress and activities under each of the components of the 1115 Waiver and AHCCCS Quality Strategy.

## **QUALITY ASSESSMENT ACTIVITIES**

## **Receiving stakeholder input**

The success of AHCCCS can be attributed, in part, to concentrated efforts by the Agency to foster partnerships with its sister agencies, contracted managed care organizations (Contractors), providers, and the community. During the quarter, AHCCCS continued these ongoing collaborations to improve the delivery of health care and related services to Medicaid recipients and KidsCare members, including those with special health care needs, and to facilitate networking to address common issues and solve problems. Feedback from sister agencies, providers and community organizations is included in the Agency's process for identifying priority areas for quality improvement and the development of new initiatives.

## Arizona and Maricopa County Asthma Coalitions

AHCCCS participates in regular meetings of these coalitions to identify and provide to Contractors quality improvement resources that can be used to support optimal health outcomes among members with asthma and other respiratory diseases. These meetings provide an opportunity to partner with community organizations and focus intervention and educational activities across the system for a more significant impact. AHCCCS Clinical Quality Management (CQM) staff attended an Arizona Asthma Coalition meeting in June, where the main topic focused on insurance coverage and gaps as well as promoting continuity of care for asthmatics. Three speakers from the Arizona Children's Action Alliance, Keogh Health Connection and St. Joseph's Hospital led the discussion.

Arizona Department of Economic Security (DES) Division of Developmental Disabilities

Periodic meetings covering quality improvement topics continue between AHCCCS and the
Arizona Department of Economic Security Division of Developmental Disabilities (DES/DDD).

Topics discussed during joint meetings include Notices of Action, Early and Periodic Screening
Diagnostic and Treatment (EPSDT) services, behavioral health services, and Performance

Measure results. Other discussion topics included continued focus on the Arizona Early Intervention Program to address medically necessary services, therapy wait lists, and monitoring and oversight of acute care and behavioral health services. In addition, much focus has been placed on addressing the care needs for children diagnosed with autism.

DDD has been an integral part of AHCCCS's planning efforts for the Community First Choice (CFC) program. The Agency participates in monthly Implementation and Development Council meetings as well as in internal planning meetings between AHCCCS and DDD to develop policies and procedures for DDD that will be needed for successful implementation of CFC in 2013.

Arizona Department of Health Services (ADHS) Bureau of Tobacco and Chronic Disease In collaboration with ADHS, AHCCCS continued monitoring the smoking cessation drugs and nicotine replacement therapy program. Members are being encouraged to participate in ADHS' Tobacco Education and Prevention Program (TEPP) smoking cessation support programs such as the "QUITLine" and/or counseling, in addition to seeking assistance from their Primary Care Physician. AHCCCS continues to work with Contractors and ADHS to streamline processes to improve availability and accessibility to nicotine replacement/smoking cessation products. Utilization of smoking cessation products continued to increase at a steady rate during the quarter. In this quarter discussions continued regarding opportunities available under the Affordable Care Act. During this quarter the IGA for coordination of this program was renewed.

## Arizona Department of Health Services' Bureau of USDA Nutrition Programs

AHCCCS continues to work with the ADHS Bureau of USDA Nutrition Programs. An ADHS representative is present at each AHCCCS Quality Management/Maternal and Child Health meeting held for Contractors, to provide updates on ADHS nutrition programs such as Women, Infants and Children (WIC) Supplemental Nutrition Program and the Nutrition, Physical Activity, and Obesity Program. During the June 14 meeting with Contractors, the Bureau provided a status update on the infant formula RFP (responses currently under review), provided an update on the Arizona Baby Steps to Breastfeeding Program, and outlined new obesity program initiatives with environment-specific interventions and support. As mentioned in previous quarters, AHCCCS plans to work closely with WIC once their formula RFP contract is awarded to ensure health plans, providers and members are aware of the results of the solicitation.

## Arizona Department of Health Services Immunization Program

Ongoing collaboration with the Arizona Department of Health Services (ADHS) helps ensure efficient and effective administration and oversight of the federal Vaccines for Children (VFC) Program. This includes closely monitoring vaccine supplies and ensuring that Contractors have upto-date information on availability of these vaccines, as well as assisting Contractors and providers as necessary to ensure that members are immunized. In addition, when ADHS takes actions regarding VFC providers (e.g., placing a provider on probation for failing to comply with vaccine management requirements), AHCCCS works with Contractors to ensure that members assigned to that provider continue to receive necessary immunizations. During this quarter AHCCCS worked with ADHS to update the IGA with a pricing methodology aligned with the Centers for Disease Control (CDC) requirements for the CHIP program.

The ADHS Immunization Program is also responsible for the Arizona State Immunization Information System; an online immunization registry that houses records of immunizations given in the state, with a mandated documentation requirement for immunizations given to children under the age of 21. Contractors are encouraged to obtain ASIIS privileges in order to evaluate member immunization records for accuracy, completeness, and timeliness. ASIIS served as a key resource for AHCCCS's recent Immunization Audit (results were released this quarter and are discussed in detail later in this report); data was able to be validated on the ASIIS system and the study facilitated greater collaboration between the Contractors and ASIIS. ASIIS provides monthly data to AHCCCS on any immunizations given to children identified as AHCCCS members. In addition, the Immunization Program has been sending quarterly reports to AHCCCS for KidsCare-enrolled members in order to facilitate greater coordination of care for this population.

## Arizona Department of Health Services Office of Environmental Health

Ongoing collaboration with ADHS also supports efforts to eliminate childhood lead poisoning in Arizona. AHCCCS and several Contractors participate in the Arizona Childhood Lead Poisoning Elimination Coalition to develop strategies to increase testing of children who are enrolled in AHCCCS or who live in areas with the highest risk of lead poisoning due to the prevalence of older housing, industries that use/produce lead, and the use of lead-containing pottery or folk medicines. .

AHCCCS supports ongoing education by Contractors of providers and members about potential sources of childhood lead poisoning and the need for testing at specific ages according to Medicaid requirements. The ADHS Office of Environmental Health (OEH) notifies Maternal and Child Health (MCH) staff in the Clinical Quality Management (CQM) unit when AHCCCS members have laboratory tests indicating elevated blood-lead levels. CQM then notifies the appropriate Contractor with this information for timely follow up and coordination of care.

During the third quarter, AHCCCS began to work with OEH staff to revise lead screening policies to assure that resources are expended to those at most risk for lead exposure. Building off the CMS Medicaid Director Letter at allowed for targeted lead screening, AHCCCS and OEH determined appropriate areas for testing, outlined needed processes to implement the change, and estimated costs and targeted population numbers for consideration. A presentation will be given to the AHCCCS Policy Committee in Q4 to seek approval to move forward with this initiative.

## Arizona Early Intervention Program

The Arizona Early Intervention Program (AzEIP), Arizona's IDEA Part C program, is administered by the Department of Economic Security (DES). MCH staff in the CQM unit works with AzEIP to facilitate early intervention services for children under three years of age who are enrolled with AHCCCS Contractors. During the quarter, AzEIP gave a presentation to AHCCCS Contractors during the AHCCCS Quality Management/Maternal and Child Health meeting, which included best practices from a partnership with one of the Contractors. Successes include greater awareness and understanding of AzEIP by the Contractor, which leads to a lower service denial rate (due to inappropriate referrals) and an overall increase in enrollment rates (due to greater understanding of the program). Contractors are encouraged to partner with AzEIP in order to enhance each Contractor's knowledge and use of the Program. In addition, AHCCCS also worked with Contractors to reinforce the consideration of providing early intervention services, when appropriate, in a natural environment.

AzEIP and AHCCCS MCH staff work together to ensure early intervention services are provided without delay and covered by Medicaid when appropriate. Acute care contracts require AHCCCS Contractors to pay for medically necessary therapy services provided by AzEIP providers to members. AzEIP providers do not have to be contracted with health plans, but must be registered as AHCCCS providers. AHCCCS also closely monitors the access and availability of early intervention services to ensure timely service provision to members.

#### Arizona Head Start Association

The Arizona Head Start and Early Head Start programs provide education, development, health, nutrition, and family support services to qualifying families. AHCCCS meets with Head Start leadership at least quarterly to discuss enrollment and coordination of care barriers and successes. In addition, AHCCCS serves as a liaison between Head Start and Program Contractors in order to provide accurate contact information and program/process updates to each party, facilitate member outreach efforts, and promote effective coordination of services.

## Arizona Medical Association and American Academy of Pediatrics

AHCCCS collaborates with the Arizona Medical Association (ArMA) and the Arizona Chapter of the American Academy of Pediatrics (AAP) in a number of ways. The AzAAP has been instrumental in the implementation of the Parental Evaluation of Developmental Status (PEDS) tool. ConsultOnline training via the AzAAP website is also available to physicians who wish to use the tool, as well as to share dates and times for training sessions. Discussions were also held with the AzAAP related to concerns about the pediatric practice appropriateness of the developing certified electronic health record tools. During the quarter, CQM staff attended ArMA Maternal and Child Health Committee and Adolescent Health Subcommittee meetings. AHCCCS was also invited to participate in the AzAAP Quality Improvement Committee in January; regular meetings will continue each quarter.

During this quarter AHCCCS solicited participation from the Arizona Academy of Pediatrics regarding the requirements for a pediatric electronic health record format. AHCCCS has been working with the subcontractor for AHRQ/CMS in reviewing the requirements to ensure that all EPSDT components are addressed and that it includes elements that provide ease of administration of Medicaid EPSDT requirements for provider offices.

AHCCCS has also been sharing information with the Arizona Academy of Pediatrics related to the proposed clinical quality measures related to children's health care. Pediatricians in Arizona have expressed concern about the number of measures and the level of importance of some measures related to providing optimal care for children.

## The Arizona Partnership for Immunization,

CQM staff attended The Arizona Partnership for Immunization (TAPI) Steering Committee meetings and subcommittee meetings for community awareness, provider issues and adult immunizations during the quarter. AHCCCS continues to collaborate with TAPI and contracted health plans to disseminate up-to-date information including but not limited to influenza, pertussis, meningitis, local and national news related to vaccines, outbreaks and other information to promote increased levels of vaccination and awareness. AHCCCS monitors the latest recommendations and

updates related to influenza vaccine in order to share information with its partners. TAPI is currently promoting new State legislation that, if passed, would mandate provider reimbursement for immunization provision. AHCCCS is following this closely.

TAPI has scheduled a training session in August for health plan representatives related to immunization practices. In addition, health plan staff will be provided training on how to support and encourage vaccinations of children enrolled in their health plan.

## Arizona Perinatal Trust

The Arizona Perinatal Trust (APT) oversees voluntary certification of hospitals for the appropriate level of perinatal care according to established guidelines, and conducts site visits for initial certification and recertification. CQM staff participates in site reviews of hospitals and now has a staff on the APT Board. Since AHCCCS covers approximately half the births in Arizona, the site reviews give the agency a better look at the hospitals that provide care, from normal labor and delivery to neonatal intensive care. In collaboration with the APT and its members, which include perinatal providers and the ADHS Bureau of Women's and Children's Health, AHCCCS reviews processes to ensure quality of care and culturally appropriate care, as well as quality improvement initiatives and collaboration with community resources to promote good birth outcomes. The current areas of focus for APT include elective C-Sections prior to 39 weeks gestation, infant and parental immunizations, and promoting coordination of care with the Medicaid Contractors. During the quarter, AHCCCS staff had the opportunity to tour one of the states' teaching and research-based perinatal hospital programs. Staff learned about new research initiatives being conducted at the facility and interacted with several clinicians who shared best practices.

## Arizona Quality Counts Partnership (AQCP)

This partnership is coordinated by the Arizona Quality Improvement Organization, Health Services Advisory Group (HSAG). In addition to HSAG and AHCCCS, the meetings are attended by representatives of AHCCCS health plans, Medicare health plans, providers, health care associations and the Arizona Department of Health Services. AQCP serves as a forum to coordinate partners' efforts to improve quality across the continuum of health care services, especially focusing on Long Term Care settings with particular emphasis on efficient utilization, reducing duplication of efforts, improving care transitions, and improving patient safety outcomes. The regular AQCP meeting this quarter was replaced with a collaborative planning session specifically related to the use of antipsychotics on dementia patients who receive in nursing facilities. The group discussed barriers and interventions; AHCCCS gave an overview of the Agency's data collection process underway with Contractors and future plans on next steps once the data is returned and analyzed.

#### Baby Arizona

CQM staff coordinates this streamlined eligibility process to ensure Medicaid-eligible women have access to early prenatal care. A network of community-based organizations continues to support the project by informing women of this avenue to service and referring them to care. AHCCCS has developed a stand-alone website for Baby Arizona that educates providers and potential enrollees about the Baby Arizona program, as well as lists the most current participating Baby Arizona providers. The website also includes a Baby Arizona training module for practitioners and their staff who wish to participate in the Baby Arizona application process.

The three state agencies collaborating on the Baby Arizona Program include AHCCCS, DES and ADHS who continue to work closely to support pregnant women and Baby Arizona participating providers. During this quarter, the collaborating Agencies completed a renewal of the Intergovernmental Agreement for this program.

## Children's Rehabilitative Services

AHCCCS has continued to work with the Children's Rehabilitative Services (CRS) program to ensure timely referral and care coordination with Acute-care Contractors for children with special health care needs. AHCCCS is currently completing a process with stakeholders to determine how to better serve this special needs population. AHCCCS continues to work with APIPA to ensure timely and appropriate care is delivered to Arizona children enrolled in the CRS program. Methods for achieving this include monitoring and oversight processes such as record reviews and data audits.

## Developmental Pediatrician Workgroup

AHCCCS and the Arizona Department of Health Services/Division of Behavioral Health Services concluded a work group that included behavioral health providers and developmental pediatricians focused on identifying and addressing barriers related to prescribing for children diagnosed with autism. Recommendations from this work group were completed and are in the implementation process by responsible Agencies. Recommendations included utilizing Developmental Pediatricians as a specialist in the behavioral health system which would remove medication barriers, referral processes for members in need of these services in order to ensure access to this very limited specialty provider type.

## Healthy Mothers, Healthy Babies

CQM staff supports the Maricopa County Healthy Mothers, Healthy Babies (HMHB) Coalition, as well as the related project in the Maryvale area of west-central Phoenix, designed to promote early prenatal care and good birth outcomes. CQM staff continues to work with the state HMHB organization to assist in educating communities about AHCCCS-covered services for women and children and the Baby Arizona process for a stream-lined AHCCCS application and initiation of prenatal care.

## Arizona Health-E Connection/Arizona Regional Extension Center

Arizona Health-E Connection (AzHeC) is a public-private community agency geared towards promotion of and provider support for electronic health record integration into the healthcare system. AzHeC is a key partner with AHCCCS in promoting the use of health information technology (HIT) as well as Arizona's health information exchange (HIE). As a subset of AzHeC, the Arizona Regional Extension Center (REC) provides technical assistance and support to Medicare and Medicaid eligible professionals who are working to adopt, implement or upgrade (AIU) an electronic health record (EHR) in their practice and/or achieve Meaningful Use in order to receive monetary payments through state (Medicaid) and national (Medicare) EHR Incentive Programs.

AHCCCS manages the Arizona EHR Incentive Program and staff members meet with AzHeC/REC representatives at least biweekly. AHCCCS regularly provides Program updates to REC and shares REC-specific data in order to enhance their ability to work with REC members. AHCCCS also

provide trainings for the REC as necessary in order to enhance staff knowledge of the Program. The REC is an integral partner in reviewing and promoting all Program outreach materials.

## Health Information Network of Arizona (HINAz)

The Health Information Network of Arizona (HINAz) is responsible for building the state's largest electronic health information exchange (HIE) site. HINAz partners with a multitude of community partners and stakeholders to order to make the HIE a successful reality. To date, approximately 20 health systems have signed agreements with HINAz to share health information in the HIE. Partners include one of the state's largest hospital systems – Banner Health, SureScripts, SonoraQuest Laboratories, and AHCCCS as well as many other regional providers. AHCCCS meets with HINAz representatives regularly to receive updates and assist with coordination and promotion of the HIE. AHCCCS encourages all Contractors to partner with HINAz as the Medicaid population is somewhat fluid and the ability to see member health data as they move between plans would be very beneficial in terms of care coordination.

## Developing and assessing the quality and appropriateness of care/services for members

Ongoing development and refinement of quality initiatives is a major focus of AHCCCS in order to assure a continued focus on optimizing members' health and health care experiences. Contractors were notified that AHCCCS is taking advantage of an opportunity to transition all of the Performance Measure and Performance Improvement Project (PIP) requirements, across all lines of business. An internal workgroup, representative of many divisions across the Agency, is driving this process, with the end goal being alignment and promotion of federal and state measures and initiatives. Current measures are frozen, meaning that resources to maintain these measures are being shifted to development of the new ones; however, Contractors will continue to report on the current measures, using 2011 methodologies.

AHCCCS develops measures and assesses the quality and appropriateness of care/services for its members, including those with special health care needs, using a variety of processes.

## • Identifying priority areas for improvement

AHCCCS has established an objective, systematic process for identifying priority areas for improvement and selecting new Performance Measures and PIPs. This process involves a review of data from both internal and external sources, while also taking into account such factors as the prevalence of a particular condition and population affected, the resources required by both AHCCCS and Contractors to conduct studies and effect improvement, and whether the areas currently are priorities of CMS or state leadership and/or can be combined with existing initiatives. Contractor input also is sought in prioritizing areas for improvement.

As mentioned above, current Performance Measures and PIPs will continue until the new measures are finalized. Some of the current Performance Measures and PIPs that are underway are highlighted below:

 Coordination of Care PIP for Acute Members Receiving Services through the ADHS Division of Behavioral Health Services: AHCCCS worked with ADHS and Acute-care Contractors to develop a PIP across the Behavioral Health and Acute-care programs to improve coordination of care for members receiving prescriptions for benzodiazepines and opiates for conditions such as chronic pain, substance abuse, anxiety and/or depression. The purpose of the PIP is to coordinate management of these members to avoid mortality and morbidity as a result of prescription overdose. During the quarter, the AHCCCS-convened work group with ADHS Division of Behavioral Health Services (DBHS) and Acute-care Contractors, met to further outline data sharing requirements. It was determined that medication sharing for all members (outside of the PIP inclusions) would also take place to address medication coordination of care on a full scale, while still developing PIP population-specific interventions. Pharmacy directors and IT staff were invited to the meetings to provide their expertise for different elements of the PIP required for successful implementation.

- o **Asthma Management PIP** The final report for this PIP was written during this quarter. The PIP was implemented to determine the prevalence of the control of asthma through appropriate pharmacologic therapy among members diagnosed with persistent asthma. While the formal findings of the PIP are expected to be released next quarter, improvement was seen by all participating health plans. This measure has now been incorporated into the Acute-care contracts as a Performance Measure in order to sustain the success achieved with this PIP.
- o Acute-care Contractor Performance Measures: Data for the Acute-care performance measures were released during the quarter. With the exception of the Division of Developmentally Disabled (DDD) and the Comprehensive Medical and Dental Program (CMDP foster care health care), the Acute-care contractors were evaluated on 21 performance measures. CMDP and DDD were evaluated on the seven measures that were appropriate for their specialized populations. Overall success rates ranged from 47.6% to 100%. Results were presented to Contractor CEOs and Medical Directors as well as AHCCCS Executive Management. A meeting will be held next quarter to establish appropriate interventions (CAPs, Notices to Cure, etc.) for each health plan.
- o Children's Rehabilitative Services Performance Measures: AHCCCS developed performance measures that reflect improvements in the process for enrolling AHCCCS members into CRS services, which should provide more meaningful and valid data for monitoring access and availability of services. These measures were incorporated into the APIPA contract amendment for CRS services, which was effective January 1, 2011. A report on the measures was scheduled to be delivered late in the quarter; however, APIPA asked for an extension due to significant staff turnover. Detailed measure information was provided is currently being evaluated by AHCCCS staff.

## <u>Identifying</u>, collecting and assessing relevant data

## ALTCS Performance Measures

Current ALTCS performance measures include: diabetes measures (annual HbA1c tests, lipid screens, and retinal eye exams), initiation of home and community based services, prevalence of pressure ulcers, flu vaccinations, EPSDT participation, and EPSDT dental participation. These studies are conducted during the third and fourth quarters to allow for complete encounter data to be considered when the data is run. Contractors also conduct provider chart audits, when

appropriate, to supplement the data. In addition, contractors have processes in place to internally monitor and improve performance in these areas. AHCCCS has begun receiving Minimum Data Set data, which will augment data collected through encounters and by Contractors from medical and/or case management records.

## Acute-care Performance Measures

The biennial Immunization Audit of two-year old and adolescent immunization rates was finalized during the quarter with final results being released in the third quarter. Some rates were below the Healthy People 2020 goals. While this is not ideal, it allows for Contractors to reassess strengths and barriers along with developing new interventions to drive improvement. Statewide results for the two-year old audit are shown on the next page:

CYE 2011 Immunization Rates at 24 Months of Age

	DTa P (4 doses)	IPV (3 doses)	MMR (1 dose)	Hib** (3 doses)	HBV (3 doses)	VZV (1 dose)	PCV (4 doses)	4:3:1:3:3 :1 Combo	4:3:1:3: 3:1:4 Combo
AHCCCS/ Healthy People 2020 Goals (%)	90	90	90	90	90	90	90	80	80
Current AHCCCS Rate	79.5	91.4*	91.3*	91.5*	87.9	90.5*	79.9	72.9	69.1
Previous AHCCCS Rate	84.8	93.4	94.9	n/a	94.0	94.0	83.2	n/a	n/a

<sup>\*</sup> Indicates the current rates that meet or surpass the AHCCCS/Healthy People 2020 goal.

AHCCCS finalized data reporting on Acute-care Performance Measures during the second quarter. AHCCCS staff evaluated measures based on statewide performance and well by individual health plan. Based on results of the evaluation, a key group made up of executive management, finance, and quality management staff met to determine next steps and potential regulatory actions and requirements to be extended to Contractors in order to improve compliance with minimum standards outlined in contract. Reporting and holding Contractors accountable for performance standards for these measures will support improved or sustained quality in chronic disease and population health management.

## Performance Improvement Projects (PIPs)

AHCCCS has a number of Performance Improvement Projects under way with Contractors, which are designed to improve enrollee health outcomes and/or satisfaction. Recent activity related to data collection and analysis for these projects includes:

<sup>\*\*</sup> Hib dosage requirements changed during the measurement period to three doses by age 2; the previous measure included two doses by age 2. Due to this change, the rates are not comparable.

• Advance Directives (ALTCS): The purpose of this PIP was to increase the use of advance directives by ALTCS members, as documented in their medical records. Baseline data was used to assist ALTCS Contractors in implementing strategies to increase the use of advance directives among elderly and physically or developmentally disabled members and/or their authorized representatives. The AHCCCS goal for this PIP was for ALTCS E/PD Contractors and DES/DDD to demonstrate a statistically significant increase in the use of advance directives by its members, as documented in the members' medical records. It was expected that the increased level of performance would be sustained for at least one successive measurement in order to close the PIP. Results from the PIP showed a relative 54.8 percent increase in the use of advance directives, with one health plan achieving a relative improvement of 164.6 percent.

DDD is also included in this PIP and will require another remeasurement period before determining if the PIP can be closed. AHCCCS met with DDD during the quarter to offer technical assistance in order to improve their performance with this Project. DDD was granted an additional intervention year with the next remeasurement scheduled to be conducted in CYE 2013. DDD's most recent results follow:

## Documentation of Advance Directives, Enrolled in DES/DDD Baseline Measurement Compared to First and Second Remeasurements

Contractor	Baseline Measurement (CYE 2007)	First Remeasurement (CYE 2009)	Second Remeasurement (CYE 2010)	Relative Percent Change From Baseline to Second Remeasurement	
DES/DDD	5.7%	10.2%	7.1%	24.6%*	

Note: While a relative increase of 24.6% was shown between the baseline and second remeasurement; there was a 30.4% relative decrease between the first and second remeasurements. In order to complete the PIP, increases must be statistically significant and be sustained for at least one successive year.

• Inappropriate Refusal of Influenza Immunization (ALTCS E/PD): In 2008, AHCCCS developed the methodology for a Performance Improvement Project to reduce the rate of refusal of influenza vaccination for inappropriate reasons. The PIP includes Arizona Long Term Care System (ALTCS) Elderly and Physically Disabled (E/PD) members age 18 and older. Members are considered to have refused an influenza immunization if they did not receive a vaccination during the flu season and did not have specific contraindications to the vaccine.

During the quarter, AHCCCS completed analysis of data for the second remeasurement of this PIP. Based on data collected by Contractors, the overall rate of members who refused influenza immunization decreased from 52.9 percent to 36.5 percent. All four continuing ALTCS Contractors achieved statistically significant improvement from the previous measurement. Contractors are in the process of submitting their final PIP Reports for this measure; since all requirements have been met, the PIP has been closed.

Asthma Medication Management (Acute Contractors) This PIP is designed to improve
the percent of children and adults who receive maintenance medications for the management
of persistent asthma. Measurements are based on HEDIS-like specifications for the measure
of Use of Appropriate Medications for People with Asthma. During the quarter, AHCCCS

reported to Contractors participating in this PIP their results for the first remeasurement of performance. All Contractors showed statistically significant improvement ( $p \le .05$ ) from the baseline measurement for the Medicaid population. Not all Contractors had large enough KidsCare (CHIP) populations to make statistically valid comparisons. However, based on the Medicaid and KidsCare combined populations, all Contractors demonstrated improvement. A second remeasurement was conducted during the quarter; results of the study are expected next quarter, after AHCCCS has validated the data.

## National Clinical Quality Measures

During the quarter, AHCCCS continued major initiatives related to health information technology (HIT) that is expected to have a significant impact on quality improvement efforts. These include activities as outlined in the CMS-approved Planning-Advance Planning Document (P-APD) and Implementation- Advance Planning Document (I-APD). The Agency HIT Steering Committee comprised of top management meets regularly to ensure progress according to P-IAPD timelines. Internal Meaningful Use (MU) and Adopt, Implement, and Upgrade (AIU) committees continue to meet regularly to ensure timely completion and implementation of these initiatives. AIU Eligible Hospital (EH) and Eligible Professional (EP) attestations continued to be processed with payments made to both EHs and EPs during the quarter. System and process development for MU has been ongoing with final screen shots being sent to CMS for official approval, while AIU processes have continued to be refined during the quarter.

## Other National Quality Initiatives

During the quarter, AHCCCS worked on two major CMS initiatives related to quality improvement:

- Medicaid Incentives for Prevention of Chronic Disease Demonstration: AHCCCS sought proposals from potential partners, such as health plans, providers, community organizations and academic institutions, to participate in the state's application for this grant. The Agency received six proposals for partnering on the grant, most of which were collaborative efforts between multiple organizations. The proposals were evaluated by an AHCCCS team using a standardized scoring tool. ADHS was selected as a partner for the application, and the two approaches it proposed separately were combined into one application to support incentives for member participation in Chronic Disease Self Management and Tobacco Cessation programs. These programs exist, proven programs, and AHCCCS determined that making them available and/or incentivizing participation by Medicaid members would be the most effective approach to developing an incentive program. AHCCCS was not successful in this grant application
- Community First Choice: The Final Rule was released for the Community First Choice (CFC) service option during the quarter. AHCCCS staff outlined all changes from the Proposed Rule to the Final Rule to present to the Implementation and Development Council. The Council met two times during the quarter; the first meeting was largely centered on providing an overview of the Final Rule and related changes; the second meeting included in-depth discussion around the changes and the implications on decisions previously made by the Council. In additional, the Final Rule provided clarity on several questions the Council had; each of which is covered in detail to eliminate

earlier confusion and/or concern surrounding CFC requirements. Internally, staff began drafting a State Plan Amendment and State Rule to support the service option along with form changes and quality measures.

## Providing incentives for excellence and imposing sanctions for poor performance

In 2010, Notices to Cure (NTC) were issued to Acute-care Contractors that did not meet Minimum Performance Standards (MPSs) for Performance Measures. These NTCs built on previous actions that AHCCCS has taken over the past few years to drive Contractor improvement. Contractors have been required to develop Corrective Actions Plans (CAPs) to bring their performance up to the AHCCCS minimum standards and/or evaluate each activity under CAPs currently in place to determine their effectiveness. AHCCCS also advised Contractors of potential sanction amounts if they did not improve performance. Contractors were encouraged to put resources toward improvement rather than absorbing financial sanctions for poor performance. AHCCCS also continued providing technical assistance to Contractors to help them improve their ability to effectively monitor their performance from internal data and reinforced strategies to improve rates for these measures.

This approach to performance improvement has been successful. In the past two measurements, Contractors were able to effect improvements in their rates at a level not previously seen. The most recent measurement of Contractor performance was completed during the first quarter of CYE 2012, and Clinical Quality Management staff re-evaluated each Contractor's status in relation to its Notice to Cure and CAPs. Recommendations for regulatory action and supporting data will be discussed with AHCCCS Executive Management during the next quarter and Contractors will be advised of further action including corrective action plan, notice to cure and sanctions during the next quarter.

During 2010, AHCCCS incorporated language into the CYE 2011 Acute-care contract to incentivize improvements in Performance Measure results by linking performance to each Contractor's placement in the auto-assignment algorithm, based on two factors, which are weighted as follows:

#	Factor	Weighting
1	The Contractor's final awarded capitation rate from AHCCCS.	50%
2	The Contractor's percent of all Clinical Quality Performance Measures for	50%
	which the Contractor meets the Minimum Performance Standard (MPS).	
	Only those Contractors that meet at least 75% of the Minimum Standards	
	for the measurement period of CYE 2011 receive points.	

The new weighting will be effective for the auto-assignment algorithm for CYE 2013, giving Contractors time to improve results for the CYE 2011 measurement period (AHCCCS will collect and report these data in CYE 2012). AHCCCS is in the process of finalizing the changes in algorithm during this quarter.

## **Sharing best practices**

AHCCCS regularly shares best practices with and provides technical assistance to its Contractors. In addition, Contractors are encouraged to share evidence-based best practices with each other and their providers. An example of this is the sharing of successful interventions during AHCCCS Contractor meetings. The Division of Health Care Management hosted a Quality Management/Maternal and Child Health (QM/MCH) meeting with Contractors in June, to discuss the following quality-related topics:

- An update on the WIC program and the current status of the infant formula RFP process by the ADHS Bureau of USDA Nutrition Programs.
- Updates and technical assistance related to the Vaccines for Children (VFC) program and the Arizona Statewide Immunization Information System (ASIIS) from the ADHS Immunization Program Office.
- An update Performance Measure & Performance Improvement Project activities by the AHCCCS Clinical Quality Management (CQM) staff, including the Performance Measure transition process and what should be expected moving forward.
- Best Practices specific to Contractor coordination with the Arizona Early Intervention Program (AzEIP), including successes, barriers to service, and ideas for internal and external education and outreach
- AHCCCS Administrative Legal Services staff presented on new regulation related to provider registration and provider suspensions
- AHCCCS Medical Policy Manual updates were provided by CQM staff and included specific information related to Annual Plan requirements, credentialing and best practices
- Legislative updates were provided including new information on the Breast and Cervical Cancer Screening Program, dental activities, and proposed legislation being submitted to the Governor for final approval

AHCCCS has concluded a work group with Acute-care Contractors to improve results for the Performance Measure of Timeliness of Prenatal Care, part of the HEDIS Prenatal and Postpartum Care compound measure. AHCCCS facilitated a root cause analysis among Contractors to identify opportunities to improve the rate, which lags behind the most recent HEDIS national Medicaid mean, in the previous quarter. Contractors identified the most significant barrier as the ability to capture dates of individual prenatal visits from encounters because of the global obstetrical billing process used. They also identified potential improvements in communicating with pregnant members to ensure timely prenatal services. Contractor Quality Management and Maternal and Child Health staff participating in the work group will take these results and potential next steps back to their plans for further discussion and possible interventions. During the quarter, interventions and best practices by the two highest-performing plans for this measure were shared at another work group meeting. Other Contractors also provided to AHCCCS some of their processes for streamlining entry into prenatal care. AHCCCS is researching revising the guidance for OB billing in the Fee-for-Service Provider Manual to capture dates of service for individual prenatal visits. Results of this quality improvement initiative were evident in the CYE 2011 Performance Measure rates; both cumulative and health plan-specific results are shown below:

Measure	Measurement CYE 10	Measurement CYE 11	Relative	Significance	
	(Measurement period	(Measurement period	Percent	Level	
	10/01/08-09/30/09)	10/01/09-09/30/10)	Change	(p value)	
Timeliness of Prenatal Care	71.0%	78.1%	10.0%	P<.001	

Contractor	Measurement Group	Measurement CYE 10 (Measurement period 10/01/08- 09/30/09)	Measurement CYE 11 (Measurement period 10/01/09- 09/30/10)	Relative Percent Change	Significance Level (p value)
AZ Physicians IPA		70.9%	83.5%*	17.8%	p<.001
Bridgeway Health Solutions		85.0%	86.0%*	1.2%	p=.707
Care 1 <sup>st</sup> Health Plan		74.6%	77.9%	4.5%	p=.038
Health Choice Arizona	Timeliness of	82.4%	72.5%	-12.0%	p<.001
Maricopa Health Plan	Prenatal Care	57.1%	68.0%	19.2%	p<.001
Mercy Care Plan	Fielialai Cale	73.1%	81.5%*	11.5%	p<.001
Phoenix Health Plan		60.9%	74.9%	23.1%	p<.001
Pima Health System**		100%	100%*	0.0%	N/A
University Family Care		56.5%	73.0%	29.0%	p<.001

## <u>Including medical quality assessment and performance improvement requirements in the AHCCCS contracts</u>

Contracts with health plans are reviewed to ensure that they include all federally required elements prior to renewal. As noted above, revisions were incorporated into contracts to continue incentivizing improvement in performance.

## Regular monitoring and evaluating of Contractor compliance and performance

AHCCCS monitors and evaluates access to care, organizational structure and operations, clinical and non-clinical quality measurement and performance improvement outcomes through the following methods.

- Annual on-site Operational and Financial Reviews: Operational and Financial Reviews (OFRs) are used by AHCCCS to evaluate Contractor compliance related to access/availability and quality of services, including implementation of policies and procedures and progress toward plans of correction to improve quality of care and service for members. AHCCCS conducted the following reviews during the quarter:
  - o Mercy Care Plan (both Acute and ALTCS lines of business were evaluated)
  - Evercare Select

During the quarter, AHCCCS also reviewed and responded to CAPs from Contractors submitted for OFR standards that were scored at less than full compliance.

• **Review and analysis of periodic reports:** A number of contract deliverables are used to monitor and evaluate Contractor compliance and performance. AHCCCS reviews, provides feedback and approves these reports as appropriate.

- O Quarterly EPSDT and Adult Monitoring Reports. AHCCCS requires Acute and ALTCS Contractors to submit quarterly EPSDT and Adult Monitoring Reports demonstrating their efforts to sustain or improve annual performance rates for all contractually mandated performance measure as well as their efforts to inform families/caregivers and providers of EPSDT/Adult services. AHCCCS has developed a template for Contractors to report data on member and provider outreach, as well as Contractor rates for various EPSDT services. The template prompts Contractors to evaluate the effectiveness of activities, including care coordination, follow up and new or revised interventions to improve quality and access to care. These reports were received and reviewed during the quarter. CQM staff responded to Contractors with requests for clarification or additional information.
- Review and analysis of program-specific Performance Measures and Performance Improvement Projects: AHCCCS considers a Performance Improvement Project (PIP) as a planned process of data gathering, evaluation, and analysis to determine interventions or activities that are anticipated to have a positive outcome. PIPs are designed to improve the quality of care and service delivery and usually last at least four years. While Contractors may select and implement their own PIPs to address problems specific to their plans, AHCCCS mandates other program-wide PIPs in which Contractors must participate, and monitors performance until each health plan meet requirements for demonstrable and sustained improvement.

Another method by which AHCCCS monitors the quality and appropriateness of care provided to members is through Performance Measures. Contractors submit encounter data to AHCCCS, which measures each plan's performance and evaluates its compliance in meeting contractual performance standards for specific health care services. Under their contracts with AHCCCS, Contractors are required to improve their rates for Performance Measures and achieve specific goals for each. AHCCCS requires corrective action plans from Contractors that do not meet the Minimum Performance Standard, or that show a statistically significant decline in their rates. Contractors also could face significant financial sanctions if they do not improve performance to a level that meets or exceeds the minimum standard.

As noted earlier in this report, AHCCCS collected, analyzed or reported to Contractors their results for some Performance Measures during the quarter. The agency also closely monitored and participated in activities for the development of processes to collect and report nationally standardized measure sets, including Meaningful Use Clinical Quality Measures and Core Measures for children and adults.

• External Quality Reviews: During the quarter, AHCCCS worked with two EQROs to conduct annual reviews of MCOs and PIHPs and write reports on all Contractors' compliance with Medicaid Managed Care regulations under 42 CFR 438. The Agency prepared extensive documentation required for these reviews and presented it to the EQROs along with in-depth discussion of monitoring and oversight activities. AHCCCS met with the EQROs in January 2012 to provide clarification on the information and additional documents as needed by the EQROs to complete their reviews and reports.

## <u>Maintaining an information system that supports initial and ongoing operations and review of the established Quality Strategy</u>

The AHCCCS Data Decision Support (ADDS) system provides greater flexibility and timeliness in monitoring a broad spectrum of data, including information that supports ongoing operations and review of quality management and performance improvement activities. Enhancements have been made to the ADDS function that generates Performance Measure data. The system is used to support performance monitoring, as well as provide data through specific queries to guide new quality initiatives.

In addition, AHCCCS has an ongoing process of reviewing and updating its programming for collecting and analyzing Performance Measures according to HEDIS-like specifications through the ADDS data warehouse. Measures are validated against historical data, as well as individual recipient and service records in PMMIS, to ensure accuracy and reliability of data. In 2009, AHCCCS completed an extensive review of Performance Measure specifications and programming, in conjunction with one of its Contractors. DHCM makes revisions to its programming of HEDIS-like measures to meet current specifications and documents processes in a crosswalk of NCQA specifications, which it shares with Contractors, to ensure continued comparability with national means and percentiles, while supporting their internal monitoring activities.

During the quarter, AHCCCS staff developed a Request for Information (RFI) related to electronic systems that can accommodate both national measures such as HEDIS and Core Measure sets as well as "home-grown" measures that AHCCCS determined to be beneficial to the populations served. It is expected that if a system is available to build and maintain measure specifications, a Request for Proposal (RFP) will be pursued to secure the technology in order to enhance AHCCCS quality improvement and oversight activities. The RFI was released on July 1, 2012 and results of that process will be discussed in the next quarterly report.

## Reviewing, revising and beginning new projects in any given area of the Quality Strategy

Review and revision of the components of the Quality Strategy is an ongoing process for AHCCCS. The quality Strategy is aligned with federal Medicaid Managed Care requirements, including the CMS toolkit, and links to other significant documents, including annual External Quality Review reports, the AHCCCS Five Year Strategic Plan, AHCCCS E-Health Initiative, managed care contracts and reports by the Agency. The Quality Strategy was last revised in March 2010 to incorporate substantive changes including ensuring that is aligns with relevant provisions of the Child Health Insurance Program Reauthorization Act (CHIPRA), as recommended by CMS. A major revision of the Quality Strategy began in the second quarter and is anticipated to be complete early in the fourth quarter.



Arizona Health Care Cost Containment System

## Attachment II to the **SECTION 1115 QUARTERLY REPORT**

## QUALITY ASSURANCE/MONITORING ACTIVITY

## **Demonstration/Quarter Reporting Period**

Demonstration Year: 29 Federal Fiscal Quarter: 3/2012 (07/12– 09/12)

## INTRODUCTION

This report describes the Arizona Health Care Cost Containment System (AHCCS) quality assurance/monitoring activities that took place during the quarter, as required in STC 34 of the State's Section 1115 Waiver. This report also includes updates related to AHCCCS's Quality Assessment and Performance Improvement Strategy, in accordance with Balanced Budget Act (BBA) requirements.

The AHCCCS Division of Health Care Management (DHCM) is responsible for directly overseeing the quality of health care services provided to members enrolled with managed care organizations, including services received from the Arizona Department of Health Services (ADHS) through benefit carve outs. DHCM is also responsible for the administrative and financial functions of the contracted health plans (Contractors). DHCM, in conjunction with other AHCCCS Divisions, sister agencies, and community partners, continually focuses on the provision of "comprehensive, quality health care for those in need", as delineated in the Agency mission.

The following sections provide an update on the State's progress and activities under each of the components of the 1115 Waiver and AHCCCS Quality Strategy.

## **QUALITY ASSESSMENT ACTIVITIES**

## Receiving stakeholder input

The success of AHCCCS can be attributed, in part, to concentrated efforts by the Agency to foster partnerships with its sister agencies, contracted managed care organizations (Contractors), providers, and the community. During the quarter, AHCCCS continued these ongoing collaborations to improve the delivery of health care and related services to Medicaid recipients and KidsCare members, including those with special health care needs, and to facilitate networking to address common issues and solve problems. Feedback from sister agencies, providers and community organizations is included in the Agency's process for identifying priority areas for quality improvement and the development of new initiatives.

## Arizona and Maricopa County Asthma Coalitions

AHCCCS participates in regular meetings of these coalitions to identify and provide to Contractors quality improvement resources that can be used to support optimal health outcomes among members with asthma and other respiratory diseases. These meetings provide an opportunity to partner with community organizations and focus intervention and educational activities across the system for a more significant impact. AHCCCS Clinical Quality Management (CQM) staff attended an Arizona Asthma Coalition meeting in June, where the main topic focused on insurance coverage and gaps as well as promoting continuity of care for asthmatics. Three speakers from the Arizona Children's Action Alliance, Keogh Health Connection and St. Joseph's Hospital led the discussion.

Arizona Department of Economic Security (DES) Division of Developmental Disabilities
Periodic meetings covering quality improvement topics continue between AHCCCS and the
Arizona Department of Economic Security Division of Developmental Disabilities (DES/DDD).
Topics discussed during joint meetings include Notices of Action, Early and Periodic Screening
Diagnostic and Treatment (EPSDT) services, behavioral health services, and Performance

Measure results. Other discussion topics included continued focus on the Arizona Early Intervention Program to address medically necessary services, therapy wait lists, and monitoring and oversight of acute care and behavioral health services. In addition, much focus has been placed on addressing the care needs for children diagnosed with autism.

DDD has been an integral part of AHCCCS's planning efforts for the Community First Choice (CFC) program. The Agency participates in monthly Implementation and Development Council meetings as well as in internal planning meetings between AHCCCS and DDD to develop policies and procedures for DDD that will be needed for successful implementation of CFC in 2013.

Arizona Department of Health Services (ADHS) Bureau of Tobacco and Chronic Disease In collaboration with ADHS, AHCCCS continued monitoring the smoking cessation drugs and nicotine replacement therapy program. Members are being encouraged to participate in ADHS' Tobacco Education and Prevention Program (TEPP) smoking cessation support programs such as the "QUITLine" and/or counseling, in addition to seeking assistance from their Primary Care Physician. AHCCCS continues to work with Contractors and ADHS to streamline processes to improve availability and accessibility to nicotine replacement/smoking cessation products. Utilization of smoking cessation products continued to increase at a steady rate during the quarter. In this quarter discussions continued regarding opportunities available under the Affordable Care Act. During this quarter the IGA for coordination of this program was renewed.

## Arizona Department of Health Services' Bureau of USDA Nutrition Programs

AHCCCS continues to work with the ADHS Bureau of USDA Nutrition Programs. An ADHS representative is present at each AHCCCS Quality Management/Maternal and Child Health meeting held for Contractors, to provide updates on ADHS nutrition programs such as Women, Infants and Children (WIC) Supplemental Nutrition Program and the Nutrition, Physical Activity, and Obesity Program. During the June 14 meeting with Contractors, the Bureau provided a status update on the infant formula RFP (responses currently under review), provided an update on the Arizona Baby Steps to Breastfeeding Program, and outlined new obesity program initiatives with environment-specific interventions and support. As mentioned in previous quarters, AHCCCS plans to work closely with WIC once their formula RFP contract is awarded to ensure health plans, providers and members are aware of the results of the solicitation.

## Arizona Department of Health Services Immunization Program

Ongoing collaboration with the Arizona Department of Health Services (ADHS) helps ensure efficient and effective administration and oversight of the federal Vaccines for Children (VFC) Program. This includes closely monitoring vaccine supplies and ensuring that Contractors have upto-date information on availability of these vaccines, as well as assisting Contractors and providers as necessary to ensure that members are immunized. In addition, when ADHS takes actions regarding VFC providers (e.g., placing a provider on probation for failing to comply with vaccine management requirements), AHCCCS works with Contractors to ensure that members assigned to that provider continue to receive necessary immunizations. During this quarter AHCCCS worked with ADHS to update the IGA with a pricing methodology aligned with the Centers for Disease Control (CDC) requirements for the CHIP program.

The ADHS Immunization Program is also responsible for the Arizona State Immunization Information System; an online immunization registry that houses records of immunizations given in the state, with a mandated documentation requirement for immunizations given to children under the age of 21. Contractors are encouraged to obtain ASIIS privileges in order to evaluate member immunization records for accuracy, completeness, and timeliness. ASIIS served as a key resource for AHCCCS's recent Immunization Audit (results were released this quarter and are discussed in detail later in this report); data was able to be validated on the ASIIS system and the study facilitated greater collaboration between the Contractors and ASIIS. ASIIS provides monthly data to AHCCCS on any immunizations given to children identified as AHCCCS members. In addition, the Immunization Program has been sending quarterly reports to AHCCCS for KidsCare-enrolled members in order to facilitate greater coordination of care for this population.

## Arizona Department of Health Services Office of Environmental Health

Ongoing collaboration with ADHS also supports efforts to eliminate childhood lead poisoning in Arizona. AHCCCS and several Contractors participate in the Arizona Childhood Lead Poisoning Elimination Coalition to develop strategies to increase testing of children who are enrolled in AHCCCS or who live in areas with the highest risk of lead poisoning due to the prevalence of older housing, industries that use/produce lead, and the use of lead-containing pottery or folk medicines.

AHCCCS supports ongoing education by Contractors of providers and members about potential sources of childhood lead poisoning and the need for testing at specific ages according to Medicaid requirements. The ADHS Office of Environmental Health (OEH) notifies Maternal and Child Health (MCH) staff in the Clinical Quality Management (CQM) unit when AHCCCS members have laboratory tests indicating elevated blood-lead levels. CQM then notifies the appropriate Contractor with this information for timely follow up and coordination of care.

During the third quarter, AHCCCS began to work with OEH staff to revise lead screening policies to assure that resources are expended to those at most risk for lead exposure. Building off the CMS Medicaid Director Letter at allowed for targeted lead screening, AHCCCS and OEH determined appropriate areas for testing, outlined needed processes to implement the change, and estimated costs and targeted population numbers for consideration. A presentation will be given to the AHCCCS Policy Committee in Q4 to seek approval to move forward with this initiative.

## Arizona Early Intervention Program

The Arizona Early Intervention Program (AzEIP), Arizona's IDEA Part C program, is administered by the Department of Economic Security (DES). MCH staff in the CQM unit works with AzEIP to facilitate early intervention services for children under three years of age who are enrolled with AHCCCS Contractors. During the quarter, AzEIP gave a presentation to AHCCCS Contractors during the AHCCCS Quality Management/Maternal and Child Health meeting, which included best practices from a partnership with one of the Contractors. Successes include greater awareness and understanding of AzEIP by the Contractor, which leads to a lower service denial rate (due to inappropriate referrals) and an overall increase in enrollment rates (due to greater understanding of the program). Contractors are encouraged to partner with AzEIP in order to enhance each Contractor's knowledge and use of the Program. In addition, AHCCCS also worked with Contractors to reinforce the consideration of providing early intervention services, when appropriate, in a natural environment.

AzEIP and AHCCCS MCH staff work together to ensure early intervention services are provided without delay and covered by Medicaid when appropriate. Acute care contracts require AHCCCS Contractors to pay for medically necessary therapy services provided by AzEIP providers to members. AzEIP providers do not have to be contracted with health plans, but must be registered as AHCCCS providers. AHCCCS also closely monitors the access and availability of early intervention services to ensure timely service provision to members.

## Arizona Head Start Association

The Arizona Head Start and Early Head Start programs provide education, development, health, nutrition, and family support services to qualifying families. AHCCCS meets with Head Start leadership at least quarterly to discuss enrollment and coordination of care barriers and successes. In addition, AHCCCS serves as a liaison between Head Start and Program Contractors in order to provide accurate contact information and program/process updates to each party, facilitate member outreach efforts, and promote effective coordination of services.

## Arizona Medical Association and American Academy of Pediatrics

AHCCCS collaborates with the Arizona Medical Association (ArMA) and the Arizona Chapter of the American Academy of Pediatrics (AAP) in a number of ways. The AzAAP has been instrumental in the implementation of the Parental Evaluation of Developmental Status (PEDS) tool. ConsultOnline training via the AzAAP website is also available to physicians who wish to use the tool, as well as to share dates and times for training sessions. Discussions were also held with the AzAAP related to concerns about the pediatric practice appropriateness of the developing certified electronic health record tools. During the quarter, CQM staff attended ArMA Maternal and Child Health Committee and Adolescent Health Subcommittee meetings. AHCCCS was also invited to participate in the AzAAP Quality Improvement Committee in January; regular meetings will continue each quarter.

During this quarter AHCCCS solicited participation from the Arizona Academy of Pediatrics regarding the requirements for a pediatric electronic health record format. AHCCCS has been working with the subcontractor for AHRQ/CMS in reviewing the requirements to ensure that all EPSDT components are addressed and that it includes elements that provide ease of administration of Medicaid EPSDT requirements for provider offices.

AHCCCS has also been sharing information with the Arizona Academy of Pediatrics related to the proposed clinical quality measures related to children's health care. Pediatricians in Arizona have expressed concern about the number of measures and the level of importance of some measures related to providing optimal care for children.

## The Arizona Partnership for Immunization,

CQM staff attended The Arizona Partnership for Immunization (TAPI) Steering Committee meetings and subcommittee meetings for community awareness, provider issues and adult immunizations during the quarter. AHCCCS continues to collaborate with TAPI and contracted health plans to disseminate up-to-date information including but not limited to influenza, pertussis, meningitis, local and national news related to vaccines, outbreaks and other information to promote increased levels of vaccination and awareness. AHCCCS monitors the latest recommendations and

updates related to influenza vaccine in order to share information with its partners. TAPI is currently promoting new State legislation that, if passed, would mandate provider reimbursement for immunization provision. AHCCCS is following this closely.

TAPI has scheduled a training session in August for health plan representatives related to immunization practices. In addition, health plan staff will be provided training on how to support and encourage vaccinations of children enrolled in their health plan.

## Arizona Perinatal Trust

The Arizona Perinatal Trust (APT) oversees voluntary certification of hospitals for the appropriate level of perinatal care according to established guidelines, and conducts site visits for initial certification and recertification. CQM staff participates in site reviews of hospitals and now has a staff on the APT Board. Since AHCCCS covers approximately half the births in Arizona, the site reviews give the agency a better look at the hospitals that provide care, from normal labor and delivery to neonatal intensive care. In collaboration with the APT and its members, which include perinatal providers and the ADHS Bureau of Women's and Children's Health, AHCCCS reviews processes to ensure quality of care and culturally appropriate care, as well as quality improvement initiatives and collaboration with community resources to promote good birth outcomes. The current areas of focus for APT include elective C-Sections prior to 39 weeks gestation, infant and parental immunizations, and promoting coordination of care with the Medicaid Contractors. During the quarter, AHCCCS staff had the opportunity to tour one of the states' teaching and research-based perinatal hospital programs. Staff learned about new research initiatives being conducted at the facility and interacted with several clinicians who shared best practices.

## Arizona Quality Counts Partnership (AQCP)

This partnership is coordinated by the Arizona Quality Improvement Organization, Health Services Advisory Group (HSAG). In addition to HSAG and AHCCCS, the meetings are attended by representatives of AHCCCS health plans, Medicare health plans, providers, health care associations and the Arizona Department of Health Services. AQCP serves as a forum to coordinate partners' efforts to improve quality across the continuum of health care services, especially focusing on Long Term Care settings with particular emphasis on efficient utilization, reducing duplication of efforts, improving care transitions, and improving patient safety outcomes. The regular AQCP meeting this quarter was replaced with a collaborative planning session specifically related to the use of antipsychotics on dementia patients who receive in nursing facilities. The group discussed barriers and interventions; AHCCCS gave an overview of the Agency's data collection process underway with Contractors and future plans on next steps once the data is returned and analyzed.

## Baby Arizona

CQM staff coordinates this streamlined eligibility process to ensure Medicaid-eligible women have access to early prenatal care. A network of community-based organizations continues to support the project by informing women of this avenue to service and referring them to care. AHCCCS has developed a stand-alone website for Baby Arizona that educates providers and potential enrollees about the Baby Arizona program, as well as lists the most current participating Baby Arizona providers. The website also includes a Baby Arizona training module for practitioners and their staff who wish to participate in the Baby Arizona application process.

The three state agencies collaborating on the Baby Arizona Program include AHCCCS, DES and ADHS who continue to work closely to support pregnant women and Baby Arizona participating providers. During this quarter, the collaborating Agencies completed a renewal of the Intergovernmental Agreement for this program.

## Children's Rehabilitative Services

AHCCCS has continued to work with the Children's Rehabilitative Services (CRS) program to ensure timely referral and care coordination with Acute-care Contractors for children with special health care needs. AHCCCS is currently completing a process with stakeholders to determine how to better serve this special needs population. AHCCCS continues to work with APIPA to ensure timely and appropriate care is delivered to Arizona children enrolled in the CRS program. Methods for achieving this include monitoring and oversight processes such as record reviews and data audits.

## Developmental Pediatrician Workgroup

AHCCCS and the Arizona Department of Health Services/Division of Behavioral Health Services concluded a work group that included behavioral health providers and developmental pediatricians focused on identifying and addressing barriers related to prescribing for children diagnosed with autism. Recommendations from this work group were completed and are in the implementation process by responsible Agencies. Recommendations included utilizing Developmental Pediatricians as a specialist in the behavioral health system which would remove medication barriers, referral processes for members in need of these services in order to ensure access to this very limited specialty provider type.

## Healthy Mothers, Healthy Babies

CQM staff supports the Maricopa County Healthy Mothers, Healthy Babies (HMHB) Coalition, as well as the related project in the Maryvale area of west-central Phoenix, designed to promote early prenatal care and good birth outcomes. CQM staff continues to work with the state HMHB organization to assist in educating communities about AHCCCS-covered services for women and children and the Baby Arizona process for a stream-lined AHCCCS application and initiation of prenatal care.

## Arizona Health-E Connection/Arizona Regional Extension Center

Arizona Health-E Connection (AzHeC) is a public-private community agency geared towards promotion of and provider support for electronic health record integration into the healthcare system. AzHeC is a key partner with AHCCCS in promoting the use of health information technology (HIT) as well as Arizona's health information exchange (HIE). As a subset of AzHeC, the Arizona Regional Extension Center (REC) provides technical assistance and support to Medicare and Medicaid eligible professionals who are working to adopt, implement or upgrade (AIU) an electronic health record (EHR) in their practice and/or achieve Meaningful Use in order to receive monetary payments through state (Medicaid) and national (Medicare) EHR Incentive Programs.

AHCCCS manages the Arizona EHR Incentive Program and staff members meet with AzHeC/REC representatives at least biweekly. AHCCCS regularly provides Program updates to REC and shares REC-specific data in order to enhance their ability to work with REC members. AHCCCS also

provide trainings for the REC as necessary in order to enhance staff knowledge of the Program. The REC is an integral partner in reviewing and promoting all Program outreach materials.

## Health Information Network of Arizona (HINAz)

The Health Information Network of Arizona (HINAz) is responsible for building the state's largest electronic health information exchange (HIE) site. HINAz partners with a multitude of community partners and stakeholders to order to make the HIE a successful reality. To date, approximately 20 health systems have signed agreements with HINAz to share health information in the HIE. Partners include one of the state's largest hospital systems – Banner Health, SureScripts, SonoraQuest Laboratories, and AHCCCS as well as many other regional providers. AHCCCS meets with HINAz representatives regularly to receive updates and assist with coordination and promotion of the HIE. AHCCCS encourages all Contractors to partner with HINAz as the Medicaid population is somewhat fluid and the ability to see member health data as they move between plans would be very beneficial in terms of care coordination.

## Developing and assessing the quality and appropriateness of care/services for members

Ongoing development and refinement of quality initiatives is a major focus of AHCCCS in order to assure a continued focus on optimizing members' health and health care experiences. Contractors were notified that AHCCCS is taking advantage of an opportunity to transition all of the Performance Measure and Performance Improvement Project (PIP) requirements, across all lines of business. An internal workgroup, representative of many divisions across the Agency, is driving this process, with the end goal being alignment and promotion of federal and state measures and initiatives. Current measures are frozen, meaning that resources to maintain these measures are being shifted to development of the new ones; however, Contractors will continue to report on the current measures, using 2011 methodologies.

AHCCCS develops measures and assesses the quality and appropriateness of care/services for its members, including those with special health care needs, using a variety of processes.

## • Identifying priority areas for improvement

AHCCCS has established an objective, systematic process for identifying priority areas for improvement and selecting new Performance Measures and PIPs. This process involves a review of data from both internal and external sources, while also taking into account such factors as the prevalence of a particular condition and population affected, the resources required by both AHCCCS and Contractors to conduct studies and effect improvement, and whether the areas currently are priorities of CMS or state leadership and/or can be combined with existing initiatives. Contractor input also is sought in prioritizing areas for improvement.

As mentioned above, current Performance Measures and PIPs will continue until the new measures are finalized. Some of the current Performance Measures and PIPs that are underway are highlighted below:

o Coordination of Care PIP for Acute Members Receiving Services through the ADHS Division of Behavioral Health Services: AHCCCS worked with ADHS and Acute-care Contractors to develop a PIP across the Behavioral Health and Acute-care

programs to improve coordination of care for members receiving prescriptions for benzodiazepines and opiates for conditions such as chronic pain, substance abuse, anxiety and/or depression. The purpose of the PIP is to coordinate management of these members to avoid mortality and morbidity as a result of prescription overdose. During the quarter, the AHCCCS-convened work group with ADHS Division of Behavioral Health Services (DBHS) and Acute-care Contractors, met to further outline data sharing requirements. It was determined that medication sharing for all members (outside of the PIP inclusions) would also take place to address medication coordination of care on a full scale, while still developing PIP population-specific interventions. Pharmacy directors and IT staff were invited to the meetings to provide their expertise for different elements of the PIP required for successful implementation.

- O Asthma Management PIP The final report for this PIP was written during this quarter. The PIP was implemented to determine the prevalence of the control of asthma through appropriate pharmacologic therapy among members diagnosed with persistent asthma. While the formal findings of the PIP are expected to be released next quarter, improvement was seen by all participating health plans. This measure has now been incorporated into the Acute-care contracts as a Performance Measure in order to sustain the success achieved with this PIP.
- O Acute-care Contractor Performance Measures: Data for the Acute-care performance measures were released during the quarter. With the exception of the Division of Developmentally Disabled (DDD) and the Comprehensive Medical and Dental Program (CMDP foster care health care), the Acute-care contractors were evaluated on 21 performance measures. CMDP and DDD were evaluated on the seven measures that were appropriate for their specialized populations. Overall success rates ranged from 47.6% to 100%. Results were presented to Contractor CEOs and Medical Directors as well as AHCCCS Executive Management. A meeting will be held next quarter to establish appropriate interventions (CAPs, Notices to Cure, etc.) for each health plan.
- Children's Rehabilitative Services Performance Measures: AHCCCS developed performance measures that reflect improvements in the process for enrolling AHCCCS members into CRS services, which should provide more meaningful and valid data for monitoring access and availability of services. These measures were incorporated into the APIPA contract amendment for CRS services, which was effective January 1, 2011. A report on the measures was scheduled to be delivered late in the quarter; however, APIPA asked for an extension due to significant staff turnover. Detailed measure information was provided is currently being evaluated by AHCCCS staff.

## Identifying, collecting and assessing relevant data

## ALTCS Performance Measures

Current ALTCS performance measures include: diabetes measures (annual HbA1c tests, lipid screens, and retinal eye exams), initiation of home and community based services, prevalence of pressure ulcers, flu vaccinations, EPSDT participation, and EPSDT dental participation. These studies are conducted during the third and fourth quarters to allow for complete encounter data to be considered when the data is run. Contractors also conduct provider chart audits, when

appropriate, to supplement the data. In addition, contractors have processes in place to internally monitor and improve performance in these areas. AHCCCS has begun receiving Minimum Data Set data, which will augment data collected through encounters and by Contractors from medical and/or case management records.

## Acute-care Performance Measures

The biennial Immunization Audit of two-year old and adolescent immunization rates was finalized during the quarter with final results being released in the third quarter. Some rates were below the Healthy People 2020 goals. While this is not ideal, it allows for Contractors to reassess strengths and barriers along with developing new interventions to drive improvement. Statewide results for the two-year old audit are shown on the next page:

CYE 2011 Immunization Rates at 24 Months of Age

	DTa P (4 doses)	IPV (3 doses)	MMR (1 dose)	Hib** (3 doses)	HBV (3 doses)	VZV (1 dose)	PCV (4 doses)	4:3:1:3:3 :1 Combo	4:3:1:3: 3:1:4 Comba
AHCCCS/ Healthy People 2020 Goals (%)	90	90	90	90	90	90	90	80	80
Current AHCCCS Rate	79.5	91.4*	91.3*	91.5*	87.9	90.5*	79.9	72.9	69.1
Previous AHCCCS Rate	84.8	93.4	94.9	n/a	94.0	94.0	83.2	n/a	n/a

<sup>\*</sup> Indicates the current rates that meet or surpass the AHCCCS/Healthy People 2020 goal.

AHCCCS finalized data reporting on Acute-care Performance Measures during the second quarter. AHCCCS staff evaluated measures based on statewide performance and well by individual health plan. Based on results of the evaluation, a key group made up of executive management, finance, and quality management staff met to determine next steps and potential regulatory actions and requirements to be extended to Contractors in order to improve compliance with minimum standards outlined in contract. Reporting and holding Contractors accountable for performance standards for these measures will support improved or sustained quality in chronic disease and population health management.

## Performance Improvement Projects (PIPs)

AHCCCS has a number of Performance Improvement Projects under way with Contractors, which are designed to improve enrollee health outcomes and/or satisfaction. Recent activity related to data collection and analysis for these projects includes:

<sup>\*\*</sup> Hib dosage requirements changed during the measurement period to three doses by age 2; the previous measure included two doses by age 2. Due to this change, the rates are not comparable.

• Advance Directives (ALTCS): The purpose of this PIP was to increase the use of advance directives by ALTCS members, as documented in their medical records. Baseline data was used to assist ALTCS Contractors in implementing strategies to increase the use of advance directives among elderly and physically or developmentally disabled members and/or their authorized representatives. The AHCCCS goal for this PIP was for ALTCS E/PD Contractors and DES/DDD to demonstrate a statistically significant increase in the use of advance directives by its members, as documented in the members' medical records. It was expected that the increased level of performance would be sustained for at least one successive measurement in order to close the PIP. Results from the PIP showed a relative 54.8 percent increase in the use of advance directives, with one health plan achieving a relative improvement of 164.6 percent.

DDD is also included in this PIP and will require another remeasurement period before determining if the PIP can be closed. AHCCCS met with DDD during the quarter to offer technical assistance in order to improve their performance with this Project. DDD was granted an additional intervention year with the next remeasurement scheduled to be conducted in CYE 2013. DDD's most recent results follow:

## Documentation of Advance Directives, Enrolled in DES/DDD Baseline Measurement Compared to First and Second Remeasurements

Contractor	Baseline Measurement (CYE 2007)	First Remeasurement (CYE 2009)	Second Remeasurement (CYE 2010)	Relative Percent Change From Baseline to Second Remeasurement
DES/DDD	5.7%	10.2%	7.1%	24.6%*

Note: While a relative increase of 24.6% was shown between the baseline and second remeasurement; there was a 30.4% relative decrease between the first and second remeasurements. In order to complete the PIP, increases must be statistically significant and be sustained for at least one successive year.

• Inappropriate Refusal of Influenza Immunization (ALTCS E/PD): In 2008, AHCCCS developed the methodology for a Performance Improvement Project to reduce the rate of refusal of influenza vaccination for inappropriate reasons. The PIP includes Arizona Long Term Care System (ALTCS) Elderly and Physically Disabled (E/PD) members age 18 and older. Members are considered to have refused an influenza immunization if they did not receive a vaccination during the flu season and did not have specific contraindications to the vaccine.

During the quarter, AHCCCS completed analysis of data for the second remeasurement of this PIP. Based on data collected by Contractors, the overall rate of members who refused influenza immunization decreased from 52.9 percent to 36.5 percent. All four continuing ALTCS Contractors achieved statistically significant improvement from the previous measurement. Contractors are in the process of submitting their final PIP Reports for this measure; since all requirements have been met, the PIP has been closed.

Asthma Medication Management (Acute Contractors) This PIP is designed to improve
the percent of children and adults who receive maintenance medications for the management
of persistent asthma. Measurements are based on HEDIS-like specifications for the measure
of Use of Appropriate Medications for People with Asthma. During the quarter, AHCCCS

reported to Contractors participating in this PIP their results for the first remeasurement of performance. All Contractors showed statistically significant improvement ( $p \le .05$ ) from the baseline measurement for the Medicaid population. Not all Contractors had large enough KidsCare (CHIP) populations to make statistically valid comparisons. However, based on the Medicaid and KidsCare combined populations, all Contractors demonstrated improvement. A second remeasurement was conducted during the quarter; results of the study are expected next quarter, after AHCCCS has validated the data.

## National Clinical Quality Measures

During the quarter, AHCCCS continued major initiatives related to health information technology (HIT) that is expected to have a significant impact on quality improvement efforts. These include activities as outlined in the CMS-approved Planning-Advance Planning Document (P-APD) and Implementation- Advance Planning Document (I-APD). The Agency HIT Steering Committee comprised of top management meets regularly to ensure progress according to P-IAPD timelines. Internal Meaningful Use (MU) and Adopt, Implement, and Upgrade (AIU) committees continue to meet regularly to ensure timely completion and implementation of these initiatives. AIU Eligible Hospital (EH) and Eligible Professional (EP) attestations continued to be processed with payments made to both EHs and EPs during the quarter. System and process development for MU has been ongoing with final screen shots being sent to CMS for official approval, while AIU processes have continued to be refined during the quarter.

## Other National Quality Initiatives

During the quarter, AHCCCS worked on two major CMS initiatives related to quality improvement:

- Medicaid Incentives for Prevention of Chronic Disease Demonstration: AHCCCS sought proposals from potential partners, such as health plans, providers, community organizations and academic institutions, to participate in the state's application for this grant. The Agency received six proposals for partnering on the grant, most of which were collaborative efforts between multiple organizations. The proposals were evaluated by an AHCCCS team using a standardized scoring tool. ADHS was selected as a partner for the application, and the two approaches it proposed separately were combined into one application to support incentives for member participation in Chronic Disease Self Management and Tobacco Cessation programs. These programs exist, proven programs, and AHCCCS determined that making them available and/or incentivizing participation by Medicaid members would be the most effective approach to developing an incentive program. AHCCCS was not successful in this grant application
- Community First Choice: The Final Rule was released for the Community First Choice (CFC) service option during the quarter. AHCCCS staff outlined all changes from the Proposed Rule to the Final Rule to present to the Implementation and Development Council. The Council met two times during the quarter; the first meeting was largely centered on providing an overview of the Final Rule and related changes; the second meeting included in-depth discussion around the changes and the implications on decisions previously made by the Council. In additional, the Final Rule provided clarity on several questions the Council had; each of which is covered in detail to eliminate

earlier confusion and/or concern surrounding CFC requirements. Internally, staff began drafting a State Plan Amendment and State Rule to support the service option along with form changes and quality measures.

## Providing incentives for excellence and imposing sanctions for poor performance

In 2010, Notices to Cure (NTC) were issued to Acute-care Contractors that did not meet Minimum Performance Standards (MPSs) for Performance Measures. These NTCs built on previous actions that AHCCCS has taken over the past few years to drive Contractor improvement. Contractors have been required to develop Corrective Actions Plans (CAPs) to bring their performance up to the AHCCCS minimum standards and/or evaluate each activity under CAPs currently in place to determine their effectiveness. AHCCCS also advised Contractors of potential sanction amounts if they did not improve performance. Contractors were encouraged to put resources toward improvement rather than absorbing financial sanctions for poor performance. AHCCCS also continued providing technical assistance to Contractors to help them improve their ability to effectively monitor their performance from internal data and reinforced strategies to improve rates for these measures.

This approach to performance improvement has been successful. In the past two measurements, Contractors were able to effect improvements in their rates at a level not previously seen. The most recent measurement of Contractor performance was completed during the first quarter of CYE 2012, and Clinical Quality Management staff re-evaluated each Contractor's status in relation to its Notice to Cure and CAPs. Recommendations for regulatory action and supporting data will be discussed with AHCCCS Executive Management during the next quarter and Contractors will be advised of further action including corrective action plan, notice to cure and sanctions during the next quarter.

During 2010, AHCCCS incorporated language into the CYE 2011 Acute-care contract to incentivize improvements in Performance Measure results by linking performance to each Contractor's placement in the auto-assignment algorithm, based on two factors, which are weighted as follows:

#	Factor	Weighting
1	The Contractor's final awarded capitation rate from AHCCCS.	50%
2	The Contractor's percent of all Clinical Quality Performance Measures for	50%
	which the Contractor meets the Minimum Performance Standard (MPS).	
	Only those Contractors that meet at least 75% of the Minimum Standards	
	for the measurement period of CYE 2011 receive points.	

The new weighting will be effective for the auto-assignment algorithm for CYE 2013, giving Contractors time to improve results for the CYE 2011 measurement period (AHCCCS will collect and report these data in CYE 2012). AHCCCS is in the process of finalizing the changes in algorithm during this quarter.

### **Sharing best practices**

AHCCCS regularly shares best practices with and provides technical assistance to its Contractors. In addition, Contractors are encouraged to share evidence-based best practices with each other and their providers. An example of this is the sharing of successful interventions during AHCCCS Contractor meetings. The Division of Health Care Management hosted a Quality Management/Maternal and Child Health (QM/MCH) meeting with Contractors in June, to discuss the following quality-related topics:

- An update on the WIC program and the current status of the infant formula RFP process by the ADHS Bureau of USDA Nutrition Programs.
- Updates and technical assistance related to the Vaccines for Children (VFC) program and the Arizona Statewide Immunization Information System (ASIIS) from the ADHS Immunization Program Office.
- An update Performance Measure & Performance Improvement Project activities by the AHCCCS Clinical Quality Management (CQM) staff, including the Performance Measure transition process and what should be expected moving forward.
- Best Practices specific to Contractor coordination with the Arizona Early Intervention Program (AzEIP), including successes, barriers to service, and ideas for internal and external education and outreach
- AHCCCS Administrative Legal Services staff presented on new regulation related to provider registration and provider suspensions
- AHCCCS Medical Policy Manual updates were provided by CQM staff and included specific information related to Annual Plan requirements, credentialing and best practices
- Legislative updates were provided including new information on the Breast and Cervical Cancer Screening Program, dental activities, and proposed legislation being submitted to the Governor for final approval

AHCCCS has concluded a work group with Acute-care Contractors to improve results for the Performance Measure of Timeliness of Prenatal Care, part of the HEDIS Prenatal and Postpartum Care compound measure. AHCCCS facilitated a root cause analysis among Contractors to identify opportunities to improve the rate, which lags behind the most recent HEDIS national Medicaid mean, in the previous quarter. Contractors identified the most significant barrier as the ability to capture dates of individual prenatal visits from encounters because of the global obstetrical billing process used. They also identified potential improvements in communicating with pregnant members to ensure timely prenatal services. Contractor Quality Management and Maternal and Child Health staff participating in the work group will take these results and potential next steps back to their plans for further discussion and possible interventions. During the quarter, interventions and best practices by the two highest-performing plans for this measure were shared at another work group meeting. Other Contractors also provided to AHCCCS some of their processes for streamlining entry into prenatal care. AHCCCS is researching revising the guidance for OB billing in the Fee-for-Service Provider Manual to capture dates of service for individual prenatal visits. Results of this quality improvement initiative were evident in the CYE 2011 Performance Measure rates; both cumulative and health plan-specific results are shown below:

Measure	Measurement CYE 10	Measurement CYE 11	Relative	Significance
	(Measurement period	(Measurement period	Percent	Level
	10/01/08-09/30/09)	10/01/09-09/30/10)	Change	(p value)
Timeliness of Prenatal Care	71.0%	78.1%	10.0%	P<.001

Contractor	Measurement Group	Measurement CYE 10 (Measurement period 10/01/08- 09/30/09)	Measurement CYE 11 (Measurement period 10/01/09- 09/30/10)	Relative Percent Change	Significance Level (p value)
AZ Physicians IPA		70.9%	83.5%*	17.8%	p<.001
Bridgeway Health Solutions		85.0%	86.0%*	1.2%	p=.707
Care 1 <sup>st</sup> Health Plan		74.6%	77.9%	4.5%	p=.038
Health Choice Arizona	T:	82.4%	72.5%	-12.0%	p<.001
Maricopa Health Plan	Timeliness of	57.1%	68.0%	19.2%	p<.001
Mercy Care Plan	Prenatal Care	73.1%	81.5%*	11.5%	p<.001
Phoenix Health Plan		60.9%	74.9%	23.1%	p<.001
Pima Health System**	1	100%	100%*	0.0%	N/A
University Family Care		56.5%	73.0%	29.0%	p<.001

## Including medical quality assessment and performance improvement requirements in the AHCCS contracts

Contracts with health plans are reviewed to ensure that they include all federally required elements prior to renewal. As noted above, revisions were incorporated into contracts to continue incentivizing improvement in performance.

## Regular monitoring and evaluating of Contractor compliance and performance

AHCCCS monitors and evaluates access to care, organizational structure and operations, clinical and non-clinical quality measurement and performance improvement outcomes through the following methods.

- Annual on-site Operational and Financial Reviews: Operational and Financial Reviews (OFRs) are used by AHCCCS to evaluate Contractor compliance related to access/availability and quality of services, including implementation of policies and procedures and progress toward plans of correction to improve quality of care and service for members. AHCCCS conducted the following reviews during the quarter:
  - o Mercy Care Plan (both Acute and ALTCS lines of business were evaluated)
  - o Evercare Select

During the quarter, AHCCCS also reviewed and responded to CAPs from Contractors submitted for OFR standards that were scored at less than full compliance.

• Review and analysis of periodic reports: A number of contract deliverables are used to monitor and evaluate Contractor compliance and performance. AHCCCS reviews, provides feedback and approves these reports as appropriate.

- O Quarterly EPSDT and Adult Monitoring Reports. AHCCCS requires Acute and ALTCS Contractors to submit quarterly EPSDT and Adult Monitoring Reports demonstrating their efforts to sustain or improve annual performance rates for all contractually mandated performance measure as well as their efforts to inform families/caregivers and providers of EPSDT/Adult services. AHCCCS has developed a template for Contractors to report data on member and provider outreach, as well as Contractor rates for various EPSDT services. The template prompts Contractors to evaluate the effectiveness of activities, including care coordination, follow up and new or revised interventions to improve quality and access to care. These reports were received and reviewed during the quarter. CQM staff responded to Contractors with requests for clarification or additional information.
- Review and analysis of program-specific Performance Measures and Performance Improvement Projects: AHCCCS considers a Performance Improvement Project (PIP) as a planned process of data gathering, evaluation, and analysis to determine interventions or activities that are anticipated to have a positive outcome. PIPs are designed to improve the quality of care and service delivery and usually last at least four years. While Contractors may select and implement their own PIPs to address problems specific to their plans, AHCCCS mandates other program-wide PIPs in which Contractors must participate, and monitors performance until each health plan meet requirements for demonstrable and sustained improvement.

Another method by which AHCCCS monitors the quality and appropriateness of care provided to members is through Performance Measures. Contractors submit encounter data to AHCCCS, which measures each plan's performance and evaluates its compliance in meeting contractual performance standards for specific health care services. Under their contracts with AHCCCS, Contractors are required to improve their rates for Performance Measures and achieve specific goals for each. AHCCCS requires corrective action plans from Contractors that do not meet the Minimum Performance Standard, or that show a statistically significant decline in their rates. Contractors also could face significant financial sanctions if they do not improve performance to a level that meets or exceeds the minimum standard.

As noted earlier in this report, AHCCCS collected, analyzed or reported to Contractors their results for some Performance Measures during the quarter. The agency also closely monitored and participated in activities for the development of processes to collect and report nationally standardized measure sets, including Meaningful Use Clinical Quality Measures and Core Measures for children and adults.

• External Quality Reviews: During the quarter, AHCCCS worked with two EQROs to conduct annual reviews of MCOs and PIHPs and write reports on all Contractors' compliance with Medicaid Managed Care regulations under 42 CFR 438. The Agency prepared extensive documentation required for these reviews and presented it to the EQROs along with in-depth discussion of monitoring and oversight activities. AHCCCS met with the EQROs in January 2012 to provide clarification on the information and additional documents as needed by the EQROs to complete their reviews and reports.

## Maintaining an information system that supports initial and ongoing operations and review of the established Quality Strategy

The AHCCCS Data Decision Support (ADDS) system provides greater flexibility and timeliness in monitoring a broad spectrum of data, including information that supports ongoing operations and review of quality management and performance improvement activities. Enhancements have been made to the ADDS function that generates Performance Measure data. The system is used to support performance monitoring, as well as provide data through specific queries to guide new quality initiatives.

In addition, AHCCCS has an ongoing process of reviewing and updating its programming for collecting and analyzing Performance Measures according to HEDIS-like specifications through the ADDS data warehouse. Measures are validated against historical data, as well as individual recipient and service records in PMMIS, to ensure accuracy and reliability of data. In 2009, AHCCCS completed an extensive review of Performance Measure specifications and programming, in conjunction with one of its Contractors. DHCM makes revisions to its programming of HEDIS-like measures to meet current specifications and documents processes in a crosswalk of NCQA specifications, which it shares with Contractors, to ensure continued comparability with national means and percentiles, while supporting their internal monitoring activities.

During the quarter, AHCCCS staff developed a Request for Information (RFI) related to electronic systems that can accommodate both national measures such as HEDIS and Core Measure sets as well as "home-grown" measures that AHCCCS determined to be beneficial to the populations served. It is expected that if a system is available to build and maintain measure specifications, a Request for Proposal (RFP) will be pursued to secure the technology in order to enhance AHCCCS quality improvement and oversight activities. The RFI was released on July 1, 2012 and results of that process will be discussed in the next quarterly report.

## Reviewing, revising and beginning new projects in any given area of the Quality Strategy

Review and revision of the components of the Quality Strategy is an ongoing process for AHCCCS. The quality Strategy is aligned with federal Medicaid Managed Care requirements, including the CMS toolkit, and links to other significant documents, including annual External Quality Review reports, the AHCCCS Five Year Strategic Plan, AHCCCS E-Health Initiative, managed care contracts and reports by the Agency. The Quality Strategy was last revised in March 2010 to incorporate substantive changes including ensuring that is aligns with relevant provisions of the Child Health Insurance Program Reauthorization Act (CHIPRA), as recommended by CMS. A major revision of the Quality Strategy began in the second quarter and is anticipated to be complete early in the fourth quarter.

#### **ADDENDUMS**

Arizona Medicaid Administrative Claiming Program Random Moment Time Study Quarterly Report July – September 2012 Quarter

Arizona Health Care Cost Containment System (AHCCCS)

Quarterly Random Moment Time Study Report

July 2012 – September 2012

The Arizona Medicaid Administrative Claiming program does not conduct a Random Moment Time Study (RMTS) sample during the July 2012 – September 2012 quarter. Per the approved Medicaid Administrative Claiming Program Guide, the RMTS percentage for the July through September 2012 quarter was based on an average of the three previous quarters.

#### II. WAIVER COSTS AND VARIANCE FROM BUDGET NEUTRALITY LIMIT - BY QUARTER, BY DATE OF PAYMENT

	Budget Neutrality Limit - Federal Share				Expenditures from CMS-64, Schedule B - Federal Share										
WAIVER	WAIVER PERIOD OCTOBER 1, 2011 THROUGH SEPTEMBER 30, 2016:														
	<u>MAP</u>	<u>DSH</u>	<u>Total</u>	AFDC/SOBRA	<u>SSI</u>	<u>AC</u>	ALTCS-DD	ALTCS-EPD	Family Plan	DSH/CAHP	SNCP/DSHP	UNC CARE	MED	<u>Total</u>	VARIANCE
QE 12/11 QE 3/12 QE 6/12 QE 9/12	\$ 2,268,018,154 2,218,191,171 2,185,976,074 2,169,189,721	\$ 103,688,468 - - -	\$ 2,371,706,622 2,218,191,171 2,185,976,074 2,169,189,721	\$ 502,890,921 577,297,998 581,722,121 579,782,505	\$ 191,249,757 217,984,093 227,516,987 222,428,252	\$ 175,610,617 165,596,401 145,886,387 118,032,081	\$ 151,638,753 156,526,315 115,946,434 205,664,611	\$ 164,685,415 176,620,644 179,020,266 175,615,524	\$ 167,197 179,167 185,175 201,702	\$ - 572,050 79,564,550 6,248,670	\$ - 100,950,000 14,312,682	\$ - 4,480,769 18,367,266	\$458,635 (4,080) (889) 294	\$ 1,186,701,295 1,294,772,588 1,435,271,800 1,340,653,587	\$ 1,185,005,327 923,418,583 750,704,274 828,536,134
QE 12/12	<b>!</b>	-	-											_	-
QE 3/13		-	-											-	-
QE 6/13		-	-											-	-
QE 9/13		-	-											-	-
QE 12/13	3	-	-											-	-
QE 3/14		-	-											-	_
QE 6/14		_	-											-	-
QE 9/14		-	-											· -	-
QE 12/14	<b>,</b>	•	-											-	-
QE 3/15		-	-											-	-
QE 6/15		-	-											-	-
QE 9/15		-	-											-	-
QE 12/15	<b>;</b>	-	-											_	-
QE 3/16		-	-											-	-
QE 6/16		_	-											-	-
QE 9/16		-	-												-
	\$ 8,841,375,119	\$ 103,688,468	\$ 8,945,063,587	\$ 2,241,693,545	\$ 859,179,089	\$ 605,125,486	\$629,776,113	\$ 695,941,849	\$ 733,241	\$86,385,270	\$115,262,682	\$22,848,035	\$453,960	\$ 5,257,399,270	\$ 3,687,664,317

Last Updated: 11/5/2012

#### III. SUMMARY BY DEMONSTRATION YEAR

		ederal Share of udget Neutrality Limit		ederal Share of laiver Costs on CMS-64		Annual Variance	As % of Annual Budget Neutrality Limit	5	umulative Federal Share of Budget Neutrality Limit	5	mulative Federal Share of Waiver osts on CMS-64	 imulative Federal Share Variance	As % of Cumulative Budget Neutrality Limit
DY 01	D O	8,945,063,587	THRO	OUGH SEPTEMBE 5,257,399,270	R 30,	2016 3,687,664,317	41.23%	\$	8,945,063,587	\$	5,257,399,270	\$ 3,687,664,317	41.23%
DY 02 DY 03						<del>-</del> -							
DY 04 DY 05						-							
	\$	8,945,063,587	\$	5,257,399,270	\$	3,687,664,317							

IV. Schedule C as Adjusted for Manual Entries and Waiver PMPM Groupings

		Total Com	nutable			
Waiver Name	01	02	03	04	05	Tota
AC	868,302,795			•		868,302,795
AFDÇ/SOBRA						3,214,602,318
	3,214,602,318					1,031,226,509
ALTCS-EPD ALTCS-DD	1,031,226,509					934,832,930
DSH/CAHP	934,832,930 128,358,500					128,358,500
	797,069					797,069
Family Planning Extension						673,318
MED	673,318					
SNCP/DSHP	171,266,986					171,266,986
SSI	1,244,740,111					1,244,740,111
Uncomp Care IHS/638	22,866,717					22,866,717
Total	7,617,667,253	•	•	-	-	7,617,667,253
		Federal:	<u>Share</u>			
Waiver Name	01	02	03	04	05	Total
AC	605,125,486					605,125,486
AFDC/SOBRA	2,241,693,545					2,241,693,545
ALTCS-EPD	695,941,849					695,941,849
ALTCS-DD	629,776,113					629,776,113
DSH/CAHP	86,385,270					86,385,270
Family Planning Extension	733,241					733,241
MED	453,960					453,960
SNCP/DSHP	115,262,682					115,262,682
SSI	859,179,089					859,179,089
Uncomp Care IHS/638	22,848,035					22,848,035
Total	5,257,399,270	-	-	-	-	5,257,399,270
	Adjustr	nents to Schedule C	: Waiver 11-W002	275/9		
		Total Com	<del></del>			
Waiver Name	01	02	03	04	05	Tota
AC.	313,572	-	_	-	-	313,572
AFDC/SOBRA	1,014,881			-	-	1,014,881
SSI	365,158	-	-	-	-	365,158
ALTCS-DD (Cost Sharing)1	· <u>-</u>		-		-	· -
CAHP <sup>2</sup>	(1,693,611)	-	-	-	-	(1,693,611)
	-	-	-	-		-
Total						
Total		Endoral	Chara			
	01	<u>Federal</u> 02	Share 03	04	05	Tota
Waiver Name				04	05	
Waiver Name	211,034			- -	- 05	211,034
Waiver Name				- - -		Total 211,034 683,014 245,752

(1,139,800)

ALTCS-DD (Cost Sharing)1

(1,139,800)

CAHP<sup>2</sup>

Total

<sup>&</sup>lt;sup>1</sup> The CMS 1115 Waiver, Special Term and Condition 42,d requires that premiums collected by the State shall be reported on Form CMS-64 Summary

<sup>&</sup>lt;sup>2</sup> The Critical Access Hospital Payment (CAHP) waiver expenditures are included in the AFDC\SOBRA and SSI rate development while the expenditures are required to be reported on separate Forms CMS-64.9 and CMS-64.9P Waiver. This adjustment transfers the CAHP expenditures to the AFDC\SOBRA, SSI and AC/MED waiver categories for budget neutrality comparison purposes. The CAHP expenditures are allocated to the waiver categories in the same proportion as the capitation payments made for the CAHP service period.

IV. Schedule C as Adjusted for Manual Entries and Waiver PMPM Groupings

Revised Schedule C Waiver 11-W00275/9

Tota		

		Total Com	<u>putable</u>			
Waiver Name	01	02	03	04	05	Total
AC	868,616,367	-	-	-	-	868,616,367
AFDC/SOBRA	3,215,617,199		-	-	- '	3,215,617,199
ALTCS-EPD	1,031,226,509	-	-	-	-	1,031,226,509
ALTCS-DD	934,832,930	-	-	-	-	934,832,930
D\$H/CAHP	126,664,889		-	-	-	126,664,889
Family Planning Extension	797,069	-	-	-	-	797,069
MED	673,318	-	-	-	-	673,318
SNCP/DSHP	171,266,986	-	-	-	-	171,266,986
SSI	1,245,105,269	-	-	-	-	1,245,105,269
Uncomp Care IHS/638	22,866,717	-	-	-	-	22,866,717
Total	7,617,667,253	-	-	-	-	7,617,667,253
		Federal	<u>Share</u>			
Waiver Name	01	02	03	04	05	Total
AC	605,336,520	-	-	-		605,336,520
AFDC/SOBRA	2,242,376,559	-	-		-	2,242,376,559
ALTCS-EPD	695,941,849	-	-	-	-	695,941,849
ALTCS-DD	629,776,113	-	-	-	-	629,776,113
D\$H/CAHP	85,245,470	-	-	-	-	85,245,470
Family Planning Extension	733,241	-	-	-	_	733,241
MED	453,960	-	-	-	-	453,960
SNCP/DSHP	115,262,682	-	-	-	-	115,262,682
SSI	859,424,841	-	-	-	-	859,424,841
Uncomp Care IHS/638	22,848,035	_	_	-	-	22,848,035

FDC/SOBRA				
Federal	2,242,376,559			
Total Effective FMAP	3,215,617,199 0,697339397		- Telephoteidenis	
SSI				
Federal	859,424,841			
Total	1,245,105,269			
Effective FMAP	0.690242715			
TCS-EPD				
Federal	695,941,849		-	. •
Total	1,031,226,509			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Effective FMAP	0.674868075			
TCS-DD				
Federal	629,776,113	i i etakan anakan i		
Total	934,832,930			
Effective FMAP	0.673677716			
2				
 Federal	605,336,520		1.000	•
Total	868,616,367			
Effective FMAP	0.696897437			

## V. Budget Neutrality Member Months and Cost Sharing Premium Collections

Budget Neutrality Member Months:	AFDC/SOBRA	SSI	ALTCS-DD	ALTCS-EPD_	AC	MED	Family Plan Ext
Quarter Ended December 31, 2011	2,934,150	483,406	72,553	85,394	529,691	468	12,481
Quarter Ended March 31, 2012	2,922,336	483,559	73,205	85,415	433,678	_	12,439
Quarter Ended June 30, 2012	2,917,038	481,527	74,009	85,575	368,784	_	12,460
Quarter Ended September 30, 2012	2,939,209	481,201	74,551	85,262	315,139	-	12,801
Quarter Ended December 31, 2012	_,,	,	,	,	,		,
Quarter Ended March 31, 2013							
Quarter Ended June 30, 2013							
Quarter Ended September 30, 2013							
Quarter Ended December 31, 2013							
Quarter Ended March 31, 2014							
Quarter Ended June 30, 2014							
Quarter Ended September 30, 2014							
Quarter Ended December 31, 2014							
Quarter Ended March 31, 2015							
Quarter Ended June 30, 2015							
Quarter Ended September 30, 2015							
Quarter Ended December 31, 2015							
Quarter Ended March 31, 2016							
Quarter Ended June 30, 2016							
Quarter Ended September 30, 2016							
'							

### ALTCS Developmentally Disabled

Cost Sharing Premium Collections:	Total Computable	Federal Share
Quarter Ended December 31, 2011	-	-
Quarter Ended March 31, 2012	-	-
Quarter Ended June 30, 2012	-	~
Quarter Ended September 30, 2012	-	-
Quarter Ended December 31, 2012		
Quarter Ended March 31, 2013		
Quarter Ended June 30, 2013		
Quarter Ended September 30, 2013		
Quarter Ended December 31, 2013		
Quarter Ended March 31, 2014		
Quarter Ended June 30, 2014		
Quarter Ended September 30, 2014		
Quarter Ended December 31, 2014		
Quarter Ended March 31, 2015		
Quarter Ended June 30, 2015		
Quarter Ended September 30, 2015		
Quarter Ended December 31, 2015		
Quarter Ended March 31, 2016		
Quarter Ended June 30, 2016		
Quarter Ended September 30, 2016		

## VI Allocation of Disproportionate Share Hospital Payments

## Federal Share

	FFY 2012	FFY 2013	FFY 2014	FFY 2015	FFY 2016	
Total Allotment	103,688,468					103,688,468
Reported in QE						
Dec-11	-	•	-	-	-	-
Mar-12	-	_	-	-	· -	-
Jun-12	78,996,800	-	-	-	-	78,996,800
Sep-12	6,248,670	-	-	-	-	6,248,670
Dec-12	, ,					
Mar-13						
Jun-13						
Sep-13						
Dec-13						
Mar-14						
Jun-14						
Sep-14						
Dec-14						
Mar-15						
Jun-15						
Sep-15						
Dec-15						
Mar-16						
Jun-16						
Sep-16						
· -						
Total Reported to Date	85,245,470	-	-	-	-	85,245,470
Unused Allotment	18,442,998	-	-	<u> </u>	-	18,442,998
=						